	March 2012
	Program Management Goals
1.1.2	Purchase Volgistics
1.1.3	Volunteer timelines and deadlines
1.3.4	Pet Food Bank locations
1.3.14	Resources online for vets
1.5.1	Clearly define roles and responsibilities of Board of Directors (3/20/12)
1.5.2	Clearly define roles and responsibilities of committees & committee chairs (3/20/12)
1.5.3	Clearly define roles and responsibilities of volunteers – general (3/20/12)
1.5.4	Clearly define roles and responsibilities of programs – spay/neuter, Hope Fund & pet food bank (3/20/12)
	Financial Security
2.4.1	Purchase donor database
	Organization Development
5.2.2	Public Relations push to complete license plate program
5.3.1	See section 1.6 for first stage (organization of board)
5.2.1	Research completion of No Kill Kentucky license plates (3/15/12)

	April 2012	
	Program Management Goals	
1.1.1	Volunteer team formed	
1.1.4	Follow up with all current volunteers	
1.1.5	Connect with all committees about current needs	
1.1.6	Training key people on Volgistics	
1.1.7	Design volunteer orientation/documents for volunteers and key leaders	
1.1.8	Put all volunteer items on website	
1.3.8	Pet Food Bank cost analysis	
1.3.9	Pet retention cost analysis	
1.3.15	Animal help desk – phone line/staffed by volunteers	
1.3.16	Barn cat program	
1.5.5	Put roles of board, committees, volunteers, and programs online once completed & approved	
	Financial Security	
2.1.2	Documentation supplied to fundraising team	
2.2.1	Review existing funding sources and construct a philanthropic gift profile	
2.2.2	Compare gift profile to similar organizations (size, mission, etc.) for benchmarking	
2.4.2	Training on donor database	
2.5.1	Analyze annual appeal & other current fundraising efforts	
	Outreach & Awareness	
3.4.5	Organization chart developed	
Organization Development		
5.3.2	Board reviews plan, purpose, fiduciary responsibility, strategic direction to set expectations and	
	board structure/types	

	May 2012
	Program Management Goals
1.3.1	Come up with promotion plan for Lost Pets Kentuckiana
1.3.2	Connect with all local rescues and shelters to have listings on the site
1.3.3	Craigslist and other online outlets
1.3.6	Pet Food Bank promotion
1.3.7	Pet Food Bank information sheets
	Outreach & Awareness
3.1.1	Develop public relations plan (includes budget)
3.3.2	Demographics for Louisville
3.4.1	Develop consistent NKL message
3.4.2	Assign duties based on Board of Directors details
3.4.3	Media versus one-on-one/person-to-person message
3.4.4	Volunteer – do's and don't's (messaging)
3.5.1	Develop long term plan for pet retention
3.6.1	Redefine image campaign – "pitbull"
3.6.2	Redefine image campaign – black dogs and black cats
3.6.3	Breed misidentification & issue of shortage of rescue groups taking only certain dogs/cats
3.6.4	Redefine image campaign – Addressing the needs of older dogs and cats and those with special needs
3.6.5	Redefine image campaign – cat colonies
3.7.1	Plan of action for creating a No Kill climate at LMAS
3.8.1	Advocacy plan for the No Kill model in Louisville
	Organization Development
5.3.3	Recruitment of board members – 1 or 2 boards/make-up

June 2012
Program Management Goals
1.1.9 Leadership development for key volunteers
1.3.5 Pet Food Bank sponsor
1.3.10 Pet Food Bank equipment assessment
1.4.1 First step positions (before clinic or shelter opens) – Job descriptions; policies & procedures; funding;
salary & benefits; accounting
Financial Security
2.1.1 Create fundraising plan to present to board of directors
2.2.3 Identify new avenues for funding
2.3.1 See transition from volunteer to staffing section
2.3.2 Additional needs following 2.3.1?
Outreach & Awareness
3.1.2 Board votes on plan and budget
3.3.1 Analyze where we currently are well known
3.3.4 PR plan development for outreach for specific areas – programs, information, etc.
Organization Development
5.1.1 Develop procedures, including message consistency – see section 1.6 as well (develop manual)

	July 2012
	Program Management Goals
1.6.1	Research plan for brick & mortar spay/neuter clinic versus mobile unit for first step (develop hand-in
	hand with veterinary clinic for low-income)
1.7.1	Decision on tying veterinary clinic with spay/neuter clinic
1.7.2	Research plan for low-income vet clinic with Hope Fund rehabilitation center
1.7.3	Guidelines for income wellness clinic
	Financial Security
2.1.3	Voting on plan and implementation
	Outreach & Awareness
3.1.3	Implementation of public relations plan
3.5.2	Implementation of No Kill model in Louisville
3.6.6	Testimonials regarding each of the "redefine image campaign" groups
3.6.7	Develop show on cat colonies
3.7.1	Implementation of plan of action for creating No Kill climate at LMAS
3.8.2	Implementation of No Kill model in Louisville
3.8.3	Promote No Kill model standard within the community
	Resource Development
4.2.1	Research plan for low-income vet clinic with Hope Fund rehabilitation center
4.3.1	Operate mobile veterinary service - based on research to be completed in regards to spay/neuter clinic
	vs. mobile
4.4.1	Incorporate spay/neuter into a low income clinic - based on research to be completed in regards to
	spay/neuter clinic vs. mobile
	Organization Development
5.1.2	Set up plan for other areas needing policy and procedure manual development

August 2012		
Program Management Goals		
1.4.11 Pet Food Bank long term plan		
1.4.12 Development PR Campaign to educate public about keeping pet/change image		
1.6.2 Board votes on plan to move forward with spay/neuter clinic – lay out new timeline based on vote		
Resource Development		
4.2.2 Upon completion of research on operating low-income clinic, board will discuss plan for securing		
funding		
4.3.2 Upon completion of research on operating mobile veterinary service, board will discuss plan for		
securing funding		
4.4.2 Upon completion of research on incorporating spay/neuter into a low-income clinic and mobile		
veterinary service, board will discuss plan for securing funding		
Organization Development		
5.2.3 Set up guidelines for receiving monies from No Kill Kentucky license plate program		

## September 2012

**Program Management Goals** 

1.1.9 Discuss long term volunteer goals – in regards to shelter/vet clinic development

### January 2013

**Financial Security** 

2.7.3 Pet Food Bank long term plan

# February 2013

**Financial Security** 

2.8.2 Fiscal planning committee formed

#### April 2013

**Organization Development** 

5.2.4 Research long term goals for creating a No Kill Kentucky

June 2013	
<b>Financial Security</b>	

2.7.2 Reassess capital regarding clinics & shelters

Resource Development

4.5.1 Assign who will research purchase and partnering for transport vehicle in support of moving animals to safety

4.6.1 Assign who will research plan/possibilities for a mobile adoption service

4.7.3 Assign someone to develop retail items for NKL

July 2013
Program Management Goals
1.2.1 Discuss long term foster needs in regard to shelter/vet clinic development
1.4.2 First step positions – hiring
Financial Security
2.6.1 See transition from volunteer to staff
2.8.1 Endowment development plan & staff sections
Resource Development
4.1.1 See transition from volunteer to staff organization (key people hired by this date)
4.7.1 Assign someone to research development of a year round collection program for both NKL's shelter and families in need
4.7.2 Assign someone to research thrift shop

#### December 2013

**Program Management Goals** 

1.4.3 Second step positions – veterinary & spay neuter clinic

**Resource Development** 

4.1.2 Develop foster program and plan for implementation – including decision on when to begin accepting pets

4.7.1 Develop year round collection program for both NKL's shelter and families in need

4.7.2 Research thrift shop

#### January 2014

**Resource Development** 

4.5.1 Research purchase and partnering for transport vehicle in support of moving animals to safety

4.6.1 Research mobile adoption service plan/possibility

4.7.3 Develop retail items for NKL

#### February 2014

**Resource Development** 

4.1.3 Research building facility

### **March 2014**

#### **Resource Development**

4.1.4 Develop capital campaign

4.5.2 Funding to be determined based on above research for transport vehicles

4.6.2 Funding to be determined based on above research for mobile adoption service

# May 2014

**Resource Development** 

4.1.5 Launch capital campaign

4.5.2 Funding to be determined based on above research for transport vehicles

# **July 2014**

**Program Management Goals** 

1.4.4 Third step positions – No Kill shelter

1.4.5 Develop plan for continuing education and growth of staff for No Kill Louisville's shelter and veterinary and spay/neuter clinic