



McARTHUR RIVER MINE
COMMUNITY BENEFITS TRUST



ANNUAL REVIEW 2020

FINAL November 17, 2020

MRM Community Benefits Trust
ABN 32 726 745 226

Registered address:
Deloitte
Level 11, 24 Mitchell Street
Darwin NT 0800

Cover Image

Four Clans artwork of Country,
created by senior artists from
Gurdanji, Garrawa, Yanyuwa and
Marra Clans nearing completion,
funded by CBT in 2020. Source:
Waralungku Art Centre

Executive Summary

In 2020 the MRM Community Benefits Trust marked its thirteenth year of operation. Programs supported by the Trust in FY 2020 have seen the approval of 10 new grants valued at **\$1,086,147**. The grant programs have supported five of the six focus areas of the Trust (Education, Enterprise and Job Creation, Environment and Culture and Art).

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Remote Arts and Culture Program	Artback NT	Culture and Art	\$397,018	Funding to extend the Artback NT Remote Arts and Culture Program in Borroloola from 2020 - 2023, including annual delivery of the Malandarri Festival.
Visualisation of Songlines	Monash University	Culture and Art	\$65,659	Instigated by senior Yanyuwa Elders, the project will produce one of the most important Dreaming stories for the South West Gulf of Carpentaria in 3D animation as a process of preserving intangible cultural heritage in the region.
Waralungku Arts - Supplies and Equipment	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$30,000	Funding to stock Waralungku Arts with supplies and equipment.
Waralungku Arts - Four Clans Artwork	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$9,600	Funding for the production of a large scale four-clan collaborative painting.
National Trust Police Museum	National Trust of Australia	Culture and Art	\$15,000	Security and storage upgrades for the Borroloola Old Police Station Museum.
Youth Circus and Holiday Program	Vulcana Women's Circus Inc.	Education	\$29,000	Funding towards a Youth Circus and Drama Holiday Program in Borroloola and Robinson River.
JMF Scholarships	Moriarty Foundation	Education	\$109,500	Grant to fund continued scholarships for 2020.
Mabunji Aboriginal Resource	Fauna Survey on Gulf Islands	Environment	\$109,370	Funding to support for Li-Anthawittiyarra and Yuga Manji Sea Rangers to undertake fauna monitoring

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Indigenous Corporation				on Maria and North Islands over three years, working with young people from Yanyuwa and Marra clans.
Closing the Gap in Aboriginal Cancer	Cancer Council NT	Health	\$300,000	CCNT will create an Aboriginal Cancer Unit with three health staff workers in Borrooloola: two new CCNT Aboriginal Cancer health workers will be trained and a CCNT Project Coordinator will assist in delivering the service to assist with cancer prevention, including education, early detection and improved standards of care to reduce mortality levels in the Gulf.
Garrwa and Gunindirri Plant and Animal	Borrooloola School / University of Queensland	Culture and Art	\$21,000	An ongoing language and traditional knowledge resource project, the publication of a comprehensive book of plant and animal names and ethnobiological knowledge in the Borrooloola Community language of Garrwa (including the Gunindirri Garrwa dialect).
Total			\$1,086,147	

In addition to these projects, during the reporting period the Trust worked on internally led projects that bring immediate and longer-term benefit to the region that sit outside the grants program. These include:

- Youth Service Scoping Study
- Community Bus Service
- Borrooloola Lot 455 Application (Discontinued)
- Borrooloola Economic Study
- Land Development Studies
- CBT Publications Standards

For further information see Appendix 2.

The Trust Board met four times during the year in addition to the Annual General Meeting for the previous financial year, held in November 2019.

In the 13 years to 30 June 2020, the Trust had committed over \$17 million (ex GST) to over 107 projects. During these 13 years that the Trust has been active, its supported programs

have reached across the entire gulf region targeted. While the majority has centred around the town of Borroloola, programs have also supported the communities of the Sir Edward Pellew Islands, King Ash Bay, Robinson River and Kiana. Significantly, the benefits of these programs have also been shared among the four local Indigenous language groups that are represented on the Trust board - Gudanji, Marra, Yanyuwa and Garrwa - and their representative organisations.

This Annual Review provides a summary of the Trust's activities during the 2019-20 financial year and its financial position.

The Special Purpose Financial Report prepared by Trust accountant, Deloitte, and audited by TDH Accountants is also provided. The financial position of the Trust is summarised as follows:

- A deficit of \$466,068 to the year ending 30 June 2020
- operating costs at 6.5% of total revenue
- cash and bank balances of \$8.3 million enabling the Trust to consider supporting major projects, honour commitments already approved and continue to allocate a high percentage of annual revenue to grant funding.

Table of Contents

EXECUTIVE SUMMARY.....	III
1. MRM COMMUNITY BENEFITS TRUST OVERVIEW.....	7
2. TRUSTEE BOARD	9
3. TRUST ACTIVITIES.....	11
4. FINANCIAL REPORT	17
5. OUTCOMES BASED CHECKLIST	20
APPENDIX 1: ALL SUBMISSIONS JULY 2019 - JUNE 2020.	22
APPENDIX 2: GRANTS - CBT LED DEVELOPMENTS JULY 2019 - JUNE 2020.....	26
APPENDIX 3: THREE YEAR PLAN ASPIRATIONS SUMMARY.....	27
APPENDIX 4: DRAFT ASPIRATIONS FOR THE ANNUAL PLAN 2021 - 2022	30

1. MRM Community Benefits Trust Overview

On 4 July 2007, McArthur River Mining (MRM) and the Northern Territory Government (NTG) entered into an agreement to establish the MRM Community Benefits Trust (the Trust) as a vehicle for delivering social and economic benefits to the Borroloola regional community.

Objectives

The Trust aims to:

- Facilitate ongoing sustainable development of the community and the region including community capacity building and local business enterprise development
- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes
- Enhance the positive social and economic impact of MRM's mining operations on the community and the region as far as is reasonably practical
- Create jobs and training opportunities.

Commitments

The Trust is committed to supporting:

1. Employment, training and enterprise development generated both through MRM's mining operations and in the wider Borroloola economy including:
 - a. Fulfilling MRM's target to achieve 20% workforce participation by Indigenous people
 - b. The commitment to generate and support the establishment of one new local business per annum to supply a product or service to the mine
2. A community-based package of social and economic programs, benefiting: enterprise and job creation; environment; education; social and community development; health; culture and art.

Charitable Purpose

The charitable purpose of the Trust is to provide:

- Grants, scholarships, bursaries and other assistance for education, vocational training and enterprise development
- Grants and other assistance for community infrastructure and community development, including the promotion of initiatives in the areas of health, law, arts, sport and culture.

This Report

This report covers the operations of the Trust for the financial year ending 30 June 2020.

As required under the Trust Deed, this Annual Review includes:

- A summary of the Trust's activities
- The financial position of the Trust
- Details of the distributions made by the Trustee during the financial year and the projects to which the distributions relate
- Impact on regional development, new jobs and community infrastructure.

Please note:

- All dollar values for grants committed are quoted excluding GST.
- All reporting is on a financial year basis with this report and its financials relevant to the year ending 30 June 2020.

2. Trustee Board

Directors

The Trustee Board comprises nine Directors whose roles are to manage the Trustee Company's business and affairs, authorise payments and appoint and oversee the supporting officers. The Board members during the 2019-2020 financial year were as follows.

Trustee Directors, 2019-20

Constitutional requirement	Director	Changes
Two Directors nominated by MRM, including one independent	Sam Strohmayer Chief Operating Officer, Glencore Zinc Assets in Australia	Sam Strohmayer, General Manager MRM appointed as replacement for Greg Ashe
	Michael Burgess Independent Director	Michael Burgess appointed as new director replacing Paul Henderson
Two Directors nominated by the Northern Territory Government, including one independent	Mike Reed Independent Director	
	Jake Quinlivan Regional Executive Director, Big Rivers Region, Department of Chief Minister	
One Director elected by Community Members	Stan Allen	
Four Directors representing Indigenous Members	Noel Dixon Garrwa Traditional Owner	Noel Dixon appointed as new Garrwa representative replacing Tony Jack
	Samuel Evans Marra Traditional Owner	
	David Harvey Yanyuwa Traditional Owner	
	Alan Baker Gudanji representative	

The four Directors representing Indigenous Members are nominated annually by the Board of MAWA as the representative body for the four language groups within the region. Andrew Firley, Coordinator of MAWA, attends and participates in the Board meetings as an ex-officio member and adviser to the Indigenous Directors.

Allocations and Investment Committee (AIC)

The Committee is comprised of the community-based Directors, the Project Officers and an MRM representative.

The role of the Allocations and Investment Committee is to review grant submissions, discuss their merits, assess them against community needs and provide a recommendation to the Board on whether to approve or decline the grant. The intent of the Committee is to provide a forum for debate and discussion, particularly among local Directors.

In 2018, Project Officers developed a two-stage process for grants:

- Stage 1 Simple 2-page EOI presented to full board including AIC, for input and suggestions, if supported progress to full application
- Stage 2 Full Application (NB if a project is well considered and realised it can proceed straight to stage 2 Full Application)

Note: The functions of the Allocations and Investment Committee (AIC), as described in the Trust Deed has been integrated into the board.

The board resolved to integrate the Allocations and Investment Committee functions within the Board meetings which provides efficiencies to board members.

Board Meetings

A quorum for a meeting of Directors is five, with at least two of the Directors forming the quorum having been nominated by each of the Foundation Members.

Attendance at Board Meetings, 2019-20

Director	25 September 2019	29 November 2019	19 February 2020	20 May 2020	Total meetings
Sam Strohmayer		✓	✓	✓	3
Greg Ashe					0
Paul Henderson					0
Michael Burgess				✓	1
Jake Quinlivan	✓	✓	✓	✓	4
Mike Reed	✓	✓	✓	✓	4
Stan Allen	✓	✓			2
Allan Baker		✓	✓		2
Tony Jack					0
Samuel Evans		✓	✓	✓	3
David Harvey	✓	✓		✓	3
Graham Friday		✓	✓	✓	3
Noel Dixon				✓	1
<i>Total attending</i>	4	8	6	7	

- Term of engagement as Director
 ✓ In attendance
 ✓P Proxy in attendance

All meetings in 2019/20 had a quorum ensuring agenda items were able to be ratified at each meeting.

3. Trust Activities

2019-2020 Operations

Project Officer

Plan C acted as the Community Benefits Trust Project Officers for the 2019-20 financial year. This is year two of a three-year contract for Plan C.

Marketing

Since the Trust began operations, all information relating to its activities has been available online through the MRM website. During 2017, the Board launched a new, dedicated website: www.mrmcommunitytrust.com. This site continues to be used in 2020, the site is continually updated to ensure it is maintained and up to date.

In addition to the general updates the MRMCBT website underwent a considerable update in 2020 with updates including complete text overview, inclusion of additional case studies, “Our Region” situational map and tenders page.

The McArthur River Mine Community Benefits Trust **Facebook page** at the end of June 2020 had 587 followers, an increase of 144 followers from the previous year. In the 2019-20 financial year, the Facebook page was continually monitored and updated with many posts being uploaded to keep people informed through social media.

Consultation

Project Officers visited Borroloola five times during the 2019-2020 reporting period to conduct engagement. Further consultation was conducted remotely via email, zoom/MS Teams or telephone.

Travel restrictions as a result of Covid-19 prohibited access to remote communities in the Northern Territory. As Borroloola and Robinson River were closed off from visitation, engagement and consultation was required to be conducted remotely. The May and August board meetings were conducted via online video conferencing software Zoom with 12 members present.

Financial Reporting

Deloitte together with Board Members have continued their work in improving financial reporting, ensuring clear reports are provided quarterly.

Strategic Planning

The 2019-2022 Three-Year Plan has been drafted based on review of the previous plan, community and stakeholder engagement, and review of other relevant documents.

A summary of the aspirations identified for each focus area can be found in Appendix 3. Additional engagement throughout the 2019-2020 year is identified in the 2021 Annual Plan.

Grants - Ongoing Programs

Programs approved and contracted in prior years that continued to be active during the 2019-20 financial year, and where unexpended, committed funds remained on these investments totalled \$2,020,560.97 excluding GST (see table below).

Unexpended Committed Funds, as at 30 June 2020

Financial Year approved	Program	Grant recipient	Focus area	Unexpended funds (ex GST)	Details and status
2015	Kiana School Breakfast Program	Gulf Group Schools	Education	\$5,909.09	Three-year support from 2015 - 2018
2017	Remote Arts and Culture Program	Artback NT	Culture and Art	\$18,862.79	Develop and grow ongoing programs that meet the Arts & Cultural needs of the Borroloola region
2017	Growing Our Culture	Borroloola School	Culture and Art	\$3,600.00	In-kind gifts for artists on Culture days
2017	BARC Facilities Upgrade	Borroloola Amateur Rodeo Club	Social and Community Development	\$11,000.00	Upgrade facilities at the rodeo club.
2017	Sports Court Upgrade	Roper Gulf Regional Council	Social and Community Development	\$1,200,000.00	New design required and a Project Control Group has been assigned.
2017	Borroloola and Robinson River Animal Health Program	Roper Gulf Regional Council	Health	\$34,343.63	Improve animal health, welfare and control within Borroloola and Robinson River through training, desexing of animals and parasite control.
2017	Robinson River Creche Shade and Fencing	Mungoorbada Aboriginal Corporation	Education	\$11,845.45	Replace broken and torn shade sail in the playground and repair perimeter fence.
2018	Rocky Creek Bridge Upgrade	Roper Gulf Regional Council	Enterprise & Job Creation	\$700,000.00	A jointly funded project between RGRC, NTG and the CBT to raise the height of the Rocky Creek Bridge.
2018	Borroloola School Breakfast Program - 2018	Borroloola School	Education	\$35,000.01	Three-year support from 2019 to 2021
	Total			\$2,020,560.97	

Grants - New Programs

Submission outcomes

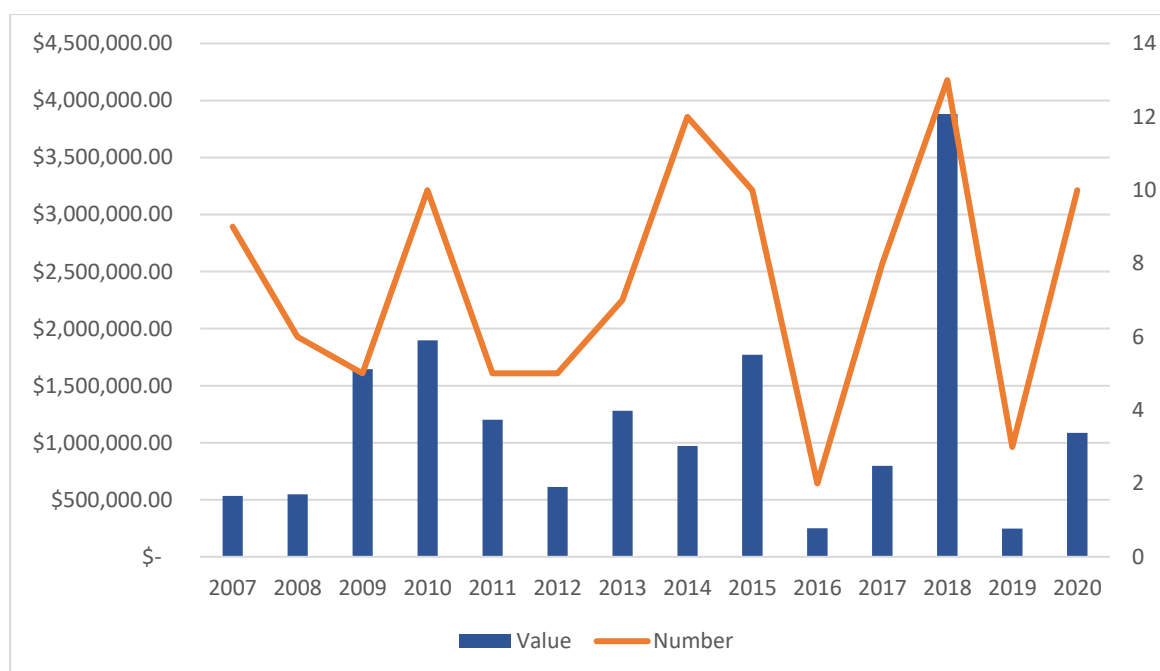
A total of 18 submissions were received and reviewed by the Board during the 19/20 financial year. Of these, 10 were approved of which seven were executed prior to June 30, 2020. Five did not progress past expressions of interest. Refer to Appendix 1.

Allocation against Focus Areas

Annual Investment

During the 2019-20 financial year, both the number and value of grants approved were higher than annual averages. As previously indicated, 10 grants were approved with a total commitment of **\$1,086,147** (ex GST). As shown in the graph below, there is typically wide variation from year to year due to variables such as the capacity of local organisations, time lags between project development, approval and delivery, and the influence of major projects.

Annual number and value of grants, 2007-2020



The new grants approved in July 2019 - June 2020 covered four of the six focus areas of the Trust and are divided as follows.

New Grants by Focus Area and Value, 2019-20

Focus areas	No. grants	Total grant value (ex GST)	% of total
Enterprise and Job Creation	0	\$0	0
Education	2	\$138,500	13
Environment	1	\$109,370	10
Health	1	\$300,000	28
Culture and Art	6	\$538,277	49
Social and Community Development	0	\$0	0
Total	10	\$1,086,147	100.0

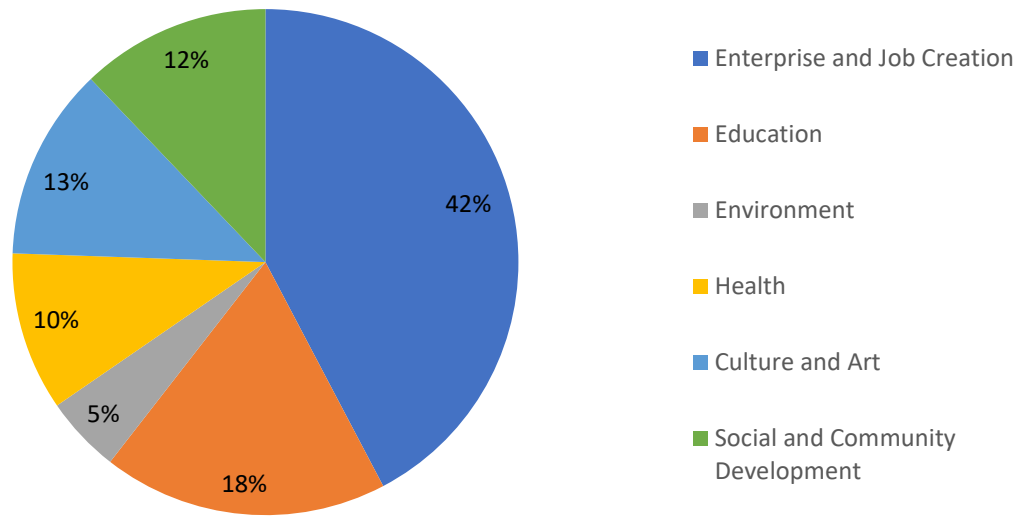
Trust History

The 2019-20 results bring the total number of grants approved since the formation of the Trust to 107 and the total value committed to \$17 million (ex GST). The allocation of all grants since the establishment of the Trust is demonstrated below.

Grants by Focus Area and Value, 2007-2020

Focus area	No. of grants	Value of grants (ex GST)	% of total value
Enterprise and Job Creation	29	\$7,195,670.77	42.28%
Education	21	\$3,101,844.36	18.22%
Environment	5	\$832,928.00	4.89%
Health	16	\$1,726,116.41	10.14%
Culture and Art	26	2,098,399.55	12.32%
Social and Community Development	10	\$2,063,826.90	12.12%
Total	107	\$17,018,785.99	100.0

Grants as a Percentage of Total Commitments, 2007 - 2020



4. Financial Report

Financial Indicators

The Special Purpose Financial Report for the year ended 30 June 2020 was prepared by Deloitte, independently audited TDH Chartered Accountants and approved by the Trust Board at the Annual General Meeting in November 2020.

For completeness, Appendix 2 provides the Special Purpose Financial Report including all notes to the accounts. Commentary on the key financial indicators is summarised as follows.

Key financial indicators, as at 30 June 2020

	2020	2019
Revenue	\$1,301,483	\$1,289,729
Funding expenditure	\$1,760,466	\$230,988
Operating expenses	\$84,597	\$49,878
Deficit for the year	\$466,068	\$1,175,216
Cash and Bank Balances	\$8,302,920	\$8,327,870
Accumulated surplus	\$7,664,875	\$8,130,943

Revenue

The sole source of income for the Trust was the annual donation by McArthur River Mining Pty Ltd. All contributions by MRM are in line with compliance requirements.

Deficit

The 2019/2020 year saw a deficit of \$466,068. In addition, there was an increase in operating expenses, up from \$49,878 in 2019 to \$84,591 in 2020.

Investment income was up from \$202,194 in 2019 to \$238,256 in 2020.

The value of funding payments made this year was more than the previous year (\$1,760,466 compared to \$230,988). The \$466,068 deficit can be attributed to the increase in funding expenditure as well as the operating expenses.

Cash and Bank Balances

The Cash and Bank Balances of \$8.3 million represents the accumulated surplus, which decreased to \$7.7 million in 2020 and the unexpended committed funds of \$2.2 million.

It places the Trust in a strong financial position to consider supporting major projects, honour investments already approved and continue to allocate a high percentage of annual revenue to grant funding.

Financial and Non-Financial Contributions

The operating expenses of the Trust have been able to be sustained at a low percentage of revenue due to the contributions of MRM and the NT Government in providing management services for the Trust. The Project Officer role is performed by a consultancy appointed by MRM. In the past the Secretariat function has been provided by the NT Government. However, since the appointment of the new Project Officers in April 2018 (Plan C), the function is overseen by them.

Management services provided by Plan C as Project Officers and Deloitte (finance)

Project Officer & Secretariat	Deloitte (finance)
<ul style="list-style-type: none"> • Grant management - submissions, contracts, reporting, monitoring • Community consultation and engagement • New program/project development • Database management - grants, stakeholders • Information management - submissions, reports, studies, photographs • Administrative support for all Board meetings • Correspondence • Tracking Board activities and clarifying issues on request • Data and information management 	<ul style="list-style-type: none"> • Governance of the Trust - statutory returns and financial reports • Financial and investment management

As required under section 10.3(b) of the Agreement between MRM and the NT Government for the establishment of the Trust, the following tables provide details in relation to MRM's financial and non-financial contributions for the financial year. The total contribution by MRM during 2020 was valued at \$1.3 million.

Distributions

There were a number of previously approved projects ongoing during the reporting period, and new projects approved in 2019-20. A summary of the distributions made to grant recipients during the year is provided in the following table.

Distribution of grant funding, 1 July 2019 - 30 June 2020

Financial Year approved	Program	Grant recipient	Focus area	2020 Distribution (incl. GST)
2017	Remote Arts and Culture Program	Artback NT	Culture and Art	115,000.00
2018	Borrooloola School - Growing Culture	Borrooloola School Council	Culture and Art	\$4,400.00
2019	Borrooloola School Breakfast Program	Borrooloola School Council	Education	\$60,500
2020	Waralungku Arts - Supplies and Equipment	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$25,000.00
2020	Waralungku Arts Centre - Four Clans Artwork	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$9,600.00
2020	Fauna Survey Gulf Islands	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$19,200.00
2020	Vulcana Women's Circus	Vulcana Women's Circus Inc	Culture and Art	\$10,000
2020	National Trust Police Museum	National Trust of Australia (NT) Gulf Branch	Culture and Art	\$8,250.00
2020	JMF Scholarships	Moriarty Foundation	Culture and Art	\$37,950.00

5. Outcomes Based Checklist

Key Performance Measures

The following key performance measures have been identified through the various Trust documents in relation to reporting responsibilities. These indicators will be used to measure the performance of the MRM Community Benefits Trust.

Area	Measures	Status
Governance	Compliance obligations met for MRM investment	✓
	Obligations for reporting met	✓
	Obligations for consultation met	✓
Investment	Percentage of available funds committed (i.e. MRM annual contribution) to grant programs >85%	X
	Percentage of funding spent on administration costs <5%	✓
	Spread of grant funding across the region	✓
	Performance against priorities and needs	✓
Project outcomes	Outcomes of grant investments based on project reports	✓

Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

Action Against Priorities

The *Community Benefits Trust Three Year Plan* sets out preferences arising from both community consultation and the Board's strategic workshop held in June 2018. In addition, the Trust Agreement sets out commitments for the life of the Trust.

Priorities are summarised in the following table along with a brief commentary on the status of action taken during 2019-20. Overall, it demonstrates that the Trust is continuing to act in line with the preferred needs of the community and its overarching objectives.

Focus areas and Commitments	Priorities	Status	Action taken
Culture and Art	<ul style="list-style-type: none"> Maintain and improve arts and cultural events 	→	<ul style="list-style-type: none"> Multiple projects in the area of Culture and Art were approved this year. These projects focus on cultural awareness and promotion, storytelling, creativity, collaboration, and providing activities and professional development opportunities.
Social & Community Development	<ul style="list-style-type: none"> Youth Services and Activities with a Focus on Culture 	→	<ul style="list-style-type: none"> Ongoing preparation for the delivery of a Community Bus Service Continued scoping of Youth Services Study which will inform planning, design, and delivery of a youth service in Borroloola Ongoing development and upgrades by Roper Gulf Regional Council to facilities and infrastructure
	<ul style="list-style-type: none"> Men's Space and business 		
	<ul style="list-style-type: none"> Sport and recreation activities 		
	<ul style="list-style-type: none"> Repair town camp roads 		
	<ul style="list-style-type: none"> A multiuse community hub 		
Education			<ul style="list-style-type: none"> The Youth Circus and Drama Holiday program was approved and executed Continuation of John Moriarty Foundation Scholarships program
Enterprise & Job Creation	<ul style="list-style-type: none"> Community bus service 	→	<ul style="list-style-type: none"> Ongoing preparation for the delivery of a Community Bus Service
	<ul style="list-style-type: none"> Work experience at the mine 		
Environment			<ul style="list-style-type: none"> Support for the Fauna Monitoring on North and Maria Islands program
Health	<ul style="list-style-type: none"> Primary Health Care - empower people to take more control of their health 	→	<ul style="list-style-type: none"> Cancer Council NT - Closing the Gap program has been approved which will create an Aboriginal Cancer Unit which will assist with cancer prevention including education, early detection and improved standards of care.

Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

Appendix 1: All Submissions July 2019 - June 2020.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June	Description
Robinson River Workshop and Traineeship Project (Chris Taarnby - Mungoorabada)	Mungoorbada Aboriginal Corporation	Enterprise and Job Creation	\$455,000	EOI awaiting full Application	Establishing a motor workshop as well as delivering employment outcomes and a career pathway for trade qualified apprentices.
Walking Paths	Roper Gulf Regional Council	Social Community and Development	\$200,000	EOI awaiting full Application	Implementation of Footpath Masterplan.
Establishment of Marranbala land and Sea Management Aboriginal Corporation Ranger Group	Mabunji Aboriginal Resource Indigenous Corporation	Environment	\$110,000	Full application - awaiting resubmission	Undertake key steps towards the establishment of a new Marra Aboriginal ranger group/organisation
Waralungku Arts - Coffee Table Book	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	Not specified	EOI awaiting full Application	A Coffee Table Book promoting the work of the Waralungku Arts Centre.
Borrooloola School - Garrwa, Gunindirri and Gudanji Plant and Animal Book	Borrooloola School/University of Queensland	Culture and Art	\$21,000	Approved - Not Executed	An ongoing language and traditional knowledge resource project, the publication of a comprehensive book of plant and animal names and ethnobiological knowledge in the

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June	Description
					Borrooloola Community language of Garrwa (including the Gunindirri Garrwa dialect).
Robinson River School - Funding to get Whitney Hoosan to Cambodia	Northern Territory School of Distance Education	Education	\$2,890.91	Completed	Out of session Board Paper
Moriarty Foundation - Shay Evans Tertiary Study 2020	Moriarty Foundation	Education	\$33,000	Full Application - Not Approved	University Scholarship for Shay Evans
Moriarty Foundation - Extension of Scholarships 2020	Moriarty Foundation	Education	\$109,500	Approved Grant Executed	Grant to fund continued scholarships for 2020
Vulcana Women's Circus - Youth Circus and empowerment	Vulcana Women's Circus Inc	Education	\$29,000.00	Executed 2020	Funding to Youth Circus and Drama Holiday Program - Borrooloola & Robinson River
Waralungku Arts - Supplies and Equipment	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$30,000.00	Approved Grant - Executed 2020	Funding to stock Waralungku Arts with Supplies and Equipment
Waralungku Arts - Four Clans Artwork (rec'd)	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$9,600.00	Executed 2020	Funding for the production of a large scale four-clan collaborative painting

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June	Description
National Trust of Australia - Fencing, security and storage Borroloola Police Station Museum.	National Trust of Australia (NT) Gulf Branch	Culture and Art	\$15,000.00	Executed 2020	Security and storage upgrades - Borroloola Old Police Station Museum
Mabunji Li-Anthawittiyarra Sea Ranger - Fauna Monitoring on Maria and North Island (Fiona and Peter Sainsbury)	Mabunji Aboriginal Resource Indigenous Corporation	Environment	\$109,370	Approved Grant - Executed 2020.	Funding to support 3 years of Fauna Monitoring on North & Maria Islands
Artback 2020-2023 Application (TBC)	Artback NT	Culture and Art	\$397,018.48	Full Application - Approved	A continuation of Artbacks Remote Arts and Culture Program
Monash University - Visualisation of Songlines.	Monash University	Culture and Art	\$65,659	Approved (Agreement executed 1/7/20)	Research and production of a 3D animation telling the story of two young men after initiation. The story is told in the language of Yanyuwa, but is known throughout the Gulf region by Garrwa, Marra, Gudanji and Yanyuwa people.
Cancer Council NT - Closing the Gap in Aboriginal Cancer in the NT	Cancer Council NT	Health	\$300,000	Approved - Not Executed	This is the first community program of its kind in the country to address Aboriginal cancer rates at a community level. CCNT will create an Aboriginal Cancer Unit with three health staff workers in Borroloola: two new CCNT Aboriginal Cancer health workers will be trained and a CCNT Project Coordinator will assist in delivering the service to assist with cancer prevention, including education,

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June	Description
					early detection and improved standards of care to reduce mortality levels in the Gulf.
Katherine Women's Legal Representation and Education (KWILS) - Borroloola	Katherines Women's Legal Service	Social Community and Development	\$35,880	EOI - awaiting full Application	KWILS proposes to provide a lawyer and support person to assist women at the Circuit Court in Borroloola.
Brown's Mart Education Program 2020	Browns Mart Theatre	Culture and Art	Not Specified	EOI - awaiting full Application	Awaiting Full Application.

Appendix 2: Grants - CBT Led Developments July 2019 - June 2020

Project or Program	Focus area	Value (ex GST)	Status	Description
Youth Scoping Service	Social Community and Development	\$29,985.00	In progress	The McArthur River Mine Community Benefit Trust (CBT) sought proposals to undertake the Borroloola Youth Service Scoping Study. The tender was awarded to Lia Pa'apa'a and is in progress. The scoping study will identify opportunities to inform planning, design and delivery of a youth service in Borroloola.
Community Bus Service	Social Community and Development	\$225,000.00	Tender awarded not executed	Funding for an external service provider to run a community bus service in the Borroloola region.
Borroloola Lot 455 Application	Enterprise and Job Creation	\$300,000.00	Application withdrawn after May board meeting	In-principle commitment to transfer Lot 455 to CBT for the purpose of developing a community centre/education establishment
Borroloola Economic Study	Enterprise and Job Creation	\$7,500.00	Completed	McArthur River Mine Community Benefits Trust (CBT) engaged an Economic Study of the Borroloola Township in order to assess potential economic and social impact available to the CBT and inform future infrastructure developments.
Borroloola Land Developments	Enterprise and Job Creation	\$2,000.00	Ongoing	Ongoing studies investigating land development opportunities available to the CBT.
CBT Publications Agency	Culture and Art	\$2,940.00	Ongoing	Intellectual property clearance on CBT Publications.
Total				\$567,425.00

Appendix 3: Three Year Plan Aspirations Summary

Legend:

GREEN HIGHLIGHT

a project meeting this aspiration is being/has been delivered

YELLOW HIGHLIGHT

a project meeting this aspiration is progressing/planned

NO HIGHLIGHT

Not yet progressed

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
ASPIRATIONS					
<p>CBT Directors</p> <ul style="list-style-type: none"> Improving cultural awareness of non-locals Young men's groups and business Make sure the Malandarri festival becomes even more successful Culture camps for young people Improve the Borrooloola Art Centre <p>Key Stakeholders</p> <ul style="list-style-type: none"> Annual cultural arts event: Malandarri Festival NT Film festival at Arts Centre Monthly Community Arts Market Workshops with traditional and contemporary foods Culture camps for young people Language centre 	<p>CBT Directors</p> <ul style="list-style-type: none"> A Men's space - Rehabilitation space for men Youth Program Improved local safety <p>Key Stakeholders</p> <ul style="list-style-type: none"> Men's Space Youth service and activities Sport and recreation coordinator Show and rodeo Streetlights in the camps Skate/BMX facility Fix big potholes on the road in camps After hours transport Animal-based activities for young people Community rodeo workshop 16-18-year age group need better representation 	<p>CBT Directors</p> <ul style="list-style-type: none"> The CBT supports the directives of the School Education Committee Strengthen pathways Health and hygiene (e.g. get the "Healthy Houses' back) Support apprentices Support our young people <p>Key Stakeholders</p> <ul style="list-style-type: none"> Funding for science, technology, engineering and mathematics Educational activities on country, e.g. culture camps Aboriginal language teaching - not funded by NT Govt. Connect education to jobs in the region Deadly Treadlies - bike repair workshop - could train kids to 	<p>CBT Directors</p> <ul style="list-style-type: none"> New positions for apprentices at MRM Increase diversity targets at MRM Tourism Enterprise creation Scholarships <p>Key Stakeholders</p> <ul style="list-style-type: none"> Train local young people to work on building new houses in Borrooloola A Business Hub through Mabungji Cattleman's workshop at Robinson River A bus service to transport workers to McArthur River Mine Financial support for small businesses <p>Young People</p> <ul style="list-style-type: none"> Work experience with the mine - lots of young people want to work at the mine 	<p>CBT Directors</p> <ul style="list-style-type: none"> Fix Bridge over McArthur River Need more bins in the community Tree planting in Borrooloola Carbon farming Weed management <p>Key Stakeholders</p> <ul style="list-style-type: none"> Junior sea rangers Stabilise erosion at Black Rock - Important area for families to meet Plant for medicine and food - to keep them healthy for next and future generations Our Special places and sacred sites - sacred sites remain sacred and Macassan sites remain intact and stories shared Dugong, turtle and other marine animals, and water beef - safe 	<p>CBT Directors</p> <ul style="list-style-type: none"> Support local health outcomes Dispensary Early intervention Early detection Men's health program Community Liaison Officer <p>Key Stakeholders</p> <ul style="list-style-type: none"> Dialysis Men's health Health services outreach to remote and hard-to-reach communities Primary health care - empower people to take more control of their health Health education and awareness raising Mental health support Youth services with a focus on young people's health

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> Aboriginal language teaching NAIDOC Week activities The 'Journey' – a week-long walk to learn about stories and culture Art skills training opportunities to generate income streams for remote artists Production and event training Cultural tourism opportunities: dancing and damper, art centre development and bush medicine and tucker activities Employment and professional development opportunities for Borrooloola Arts Manager and Project Officer <p>Borrooloola School staff</p> <ul style="list-style-type: none"> More community workshops <p>Young People</p> <ul style="list-style-type: none"> An outdoor cinema, affiliated with the school Performance space New arts centre 	<ul style="list-style-type: none"> Juvenile diversion activities Community bus service Short-term accommodation for men returning from prison <p>Young People</p> <ul style="list-style-type: none"> Water park Fitness Gym AFL competition Skate or BMX track Mountain bike track Recreation Centre Waterpark A club for young adults <p>Borrooloola School staff</p> <ul style="list-style-type: none"> Multiuse community hub Family picnic area/BBQ Mountain bike and a town loop track <p>Robinson River</p> <ul style="list-style-type: none"> Women's group and men's group. Culture camps for boys and girls separately Bus service to Borrooloola Community Playground (with waterplay) More trees (mangoes and tamarind) New night patrol car A local radio station 	<p>repair bikes and make a business out of it.</p> <ul style="list-style-type: none"> Workshop space so young people can learn a trade, e.g. carpentry, cabinet maker Focus on getting more young people into school Provide excursions to the city to show what you can achieve Have a school formal to give young people something to aim for <p>Young People</p> <ul style="list-style-type: none"> Vocational workshops in hairdressing, hospitality, music, singing, dancing and make up, nails and beauty. Bicycle repair workshop <p>Borrooloola School staff</p> <ul style="list-style-type: none"> Families as First Teachers (FaFT) and preschool 4WD bus Books in Home for FaFT <p>Robinson River</p> <ul style="list-style-type: none"> Irrigation for the farm/bush tucker garden A greenhouse A Hip-Hop program 	<ul style="list-style-type: none"> A community job expo at the high school Training opportunities <p>Robinson River</p> <ul style="list-style-type: none"> Traineeships at the mine A Nursery Tourism 	<p>environment for water beef and healthy populations into the future</p> <ul style="list-style-type: none"> Waterholes, estuaries and wetlands on Yanyuwa Country are in a healthy condition by 2030 <ul style="list-style-type: none"> Establishment of Marranbala Land and Sea Management Aboriginal Corporation <p>Borrooloola School staff</p> <ul style="list-style-type: none"> Bush Medicine tree/shrubs garden at school Permanent bins/recycling bins on outstations – Wandangula, Millie, Devil's Springs Community vegie garden Plant more trees along Robinson Rd/Borrooloola turnoff Families as First Teachers (FaFT) school garden beds 	<ul style="list-style-type: none"> Drug and alcohol awareness and training <p>Borrooloola School staff</p> <ul style="list-style-type: none"> Shade structure over preschool play area

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> • Indigenous Hip Hop Projects • Mural painted at proposed skate park 	<ul style="list-style-type: none"> • A safe house • Gym upgrades • Basketball court upgrades 	<ul style="list-style-type: none"> • Trees replanted after the cyclone • A language centre • School holiday programs • An AFL team • Toys and educational material at creche • A full-time Family First (FAF) Teacher • School excursions to McArthur River Mine • Welding course for school leavers 			

Appendix 4: Draft aspirations for the Annual Plan 2021 - 2022

The Project Officer conduct annual consultation as part of the Annual Review of the Three-Year Plan. This section outlines any new priorities identified in consultation over the financial year of 2020-2021.

Where does the community want to be?

Culture and Art Aspirations

- Preservation of culture and language
- Local television station
- Youth radio station
- Music program

Social and Community Development Aspirations

- Bus service
- Community Garden and plant nursery (Robinson River)
- Short-term stay / emergency accommodation
- Community support and outreach
- Youth forum
- Places for people to gather
- Housing overcrowding
- Community noticeboard
- Honour Board
- Hairdresser

Education Aspirations

- Life skills and training for youth
- Health education at school
- Infrastructure upgrades at the school
- Helicopter pilot training program
- Wanula Creche upgrades

Enterprise and Job Creation Aspirations

- Tourism website
- Tourism opportunities
- Trade training centre
- Technology centre
- Town signage
- Restaurant/bar
- Cemetery maintenance

Environment Aspirations

- Sea Rangers
- Seagrass health

Health Aspirations

- Swimming pool access (local management, open to all, longer operating hours, lighting installation, lifeguard training, include waterpark, retractable pool cover)
- Youth activities and things to do (e.g. waterpark, BMX track (near the sports centre), Skatepark, Introduce other sports (e.g. cricket, AFL), Bus to soccer games, overnight trips, cinema, arcade, music program)
- Sporting facility upgrades (e.g. covers on the basketball courts, shade structures and lighting at the oval)
- Men's space and program
- Women's centre
- Cancer support services
- X-ray and other medical equipment
- Expansion of the health clinic (Co-location of health services)
- Aged care facility upgrades (e.g. laundry, equipment)
- Hostel accommodation
- Child and Family Centre

The above aspirations were identified from the following meetings/engagements:

- Rachel Groom - Charles Darwin University 04/11/2020
- Andrew Firley, Stan Allan - MAWA 04/11/2020
- Rolf Nilsson - Mabunji 05/11/2020
- Brooke Brenner - KWILS 06/11/2020
- Glen - National Trust 06/11/2020
- Tanya Izod - Cancer Council 06/11/2020
- Michael MacDougall - John Moriarty 06/11/2020
- Annette Bradford - Borroloola School 06/11/2020
- Ms Daphne and Year Six Class (12 students) - Borroloola School 06/11/2020
- Meaghan La Shana and Joyce King - Wanula Creche (Mabunji) 06/11/2020
- Fiona (sea rangers) Steve Johnson and wife, Jemima, Mavis, Shirley, Graeme Friday, Sean, Ronny Bennett - 06/11/2020
- Andrew Firley - MAWA 06/11/2020
- Chris Taarnby - 06/11/2020
- Steve Johnson, Jemima Miller - 07/11/2020
- Annie Roberts - Mabunji 09/11/2020
- Marlene, Andrew McCallum - 09/11/2020
- Kathy and Christine - aged care facility (Mabunji) 09/11/2020
- Sharon (Jackie Green's Daughter) - 09/11/2020
- Jamie and Kendall - Mabunji Workshop 09/11/2020
- Jane Arnott - Borroloola School 09/11/2020
- Virginia - Roper Gulf Regional Council 09/11/2020
- Lesley Garner - 09/11/2020

- Steve McAllan - John Moriarty Foundation 09/11/2020
- Annie Taylor - Cancer Council 09/11/2020 and 10/11/2020
- Roper Gulf Regional Council 10/11/2020
- Val Seib - radio station (Mabunji) 11/11/2020
- David Harvey - Board Member 11/11/2020
- Trish - Savannah Way 11/11/2020
- Steve Smith - AIG Remote Laundries Project 12/11/2020
- Mark Smith - MusicNT 14/11/2020
- Steve Johnson - 16/11/2020
- Louise Partos - Artback NT 16/11/20