

	Minutes – CBT Board Meeting May 20, 2020
Venue	Via Zoom
Present	Mike Reed (MR) N.T. Government Independent Director & Chair Jake Quinlivan (JQ) N.T. Government Director Sam Strohmayer (SJS) MRM General Director David Harvey (DH) Director Yanuwa Graham Friday (GF) Gurdanji Samuel Evans (SE) Director Mara Noel Dixon (ND) Director Garawa Andrew Firley (AF) MAWA Advisor Tracy Jones (TJ2) MRM Community Coordinator Jim Gleeson (JG) Project Management – Plan C Sam Charles-Ginn (SCG) Project Management – Plan C Owen Hughes (OH) Project Management – Plan C
Presenters	Suzanne Archbold, Rudo Kasteni, Deloitte – Finance and Operations Greg Ashe - Presentation Sara Hanna, Ashley Page, AEC Amie Prentice, Deloitte – CBT Asset Vehicle Greg Luck, RGRC Elliot Bledsoe, Agentry Ilana Mushin, School of Languages and Cultures, University of Queensland

Apologies Stan Allan (SA) Community Representative Allan Barker (BA) Director Gurdanji





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#	Agenda Item / Action	Outcome
1	Welcome and Introductions Chair – Mike Reed	
	 1.1 Welcome / Acknowledgment of Country Samuel Evans – Welcome to Country 1.2 Members Present and Apologies 1.3 Welcome to new member Noel Dixon 1.4 Apologies – Stan Allan, Allan Barker 1.5 Brief overview of Zoom Etiquette 	
2	Minutes and Action from previous meeting held on 19 February 2020	
	 2.1 Board motions to present gift to Greg in appreciation of his services to the CBT. PO to coordinate formal resignation and registration of new representative (SJS) Presentation at Board meeting today. 10.20 presentation 	
	2.2 Board motions to send letter to Darrin Hepworth in appreciation of his services to the CBT Letter sent 3/03/20.	
	No follow up from that	
	 2.3 PO to draft letter to MAWA to inform that the Garawa member is currently in breach of CBT constitution. Letter sent 3/03/20. MAWA nominated Noel Dixon 	
	PO advise formalisation still ongoing. Signature from Tony Jack required.	
	2.4 PO to review constitution regarding the election of community representatives Completed. Refer Board Paper in CBT-Lead Developments.	
	 2.5 PO to send letter to get update on Breakfast Program. Letter sent 3/03/20. Remittance now up to date. 	
	2.6 PO to send letter to request final acquittal/finalisation of Robinson River shade sail project. Letter sent 3/03/20. Remittance outstanding.	
	PO advise Chris Taarnby still pursuing acquittal from accountant. PO to follow up.	
	 2.7 PO to send letter to advise approval of Youth Circus empowerment program. Letter sent 3/03/20. Funding Agreement executed 30/3/20. 	PO to continue ongoing acquittal of overdue projects including RR Shade Sail and Health
	2.8 PO to send letter to advise approval of Specialist Supplies and Artwork and Four Clans Artwork. Letter sent 3/03/20. Funding Agreement executed 14/4/20.	Outreach Support Equipment (Borroloola Clinic)

	 2.9 PO to send letter to advise approval of Fencing, security and storage Borroloola Police Station Museum Letter sent 3/03/20. Funding Agreement executed 24/4/20 	
	 PO to write letter to Cancer Council to request responses to concerns around operational support. Letter sent 3/03/20. Revised presentation in Full Applications. 	
	2.11 PO to send letter to advise approval of – Fauna Monitoring on Maria and North Island Letter sent 3/03/20. Funding Agreement executed 24/4/20	
	2.12 PO to send letter to advise approval of Artback 2020-2023 Application Letter sent 3/03/20. Working with Artback to revise agreement due to Covid 19 PO notes both Artback programs have had to change their schedule.	
	2.13 PO to send letter to advise approval of Visualisation of Songlines (Monash) 3/03/20. Funding Agreement in progress.	
	 PO to send letter requesting update on Borroloola Aboriginal Health Clinic - Health Outreach Support Equipment Letter sent 3/03/20. Awaiting response. PO to follow up. 	
	2.15 AF to check status of MAWA Development with Darrin. Near completion – no funding sought from CBT.	
	2.16 PO to send letter to request response from MAWA and clarify if there is a conflict of interest in supporting MAWA development. No funding sought.	
	2.17 PO to send letter to any grant holders that have delayed in reporting to prompt acquittal Letters sent 3/03/20	
	2.18 PO to draft scope for CBT legal representation. Completed. Distributed 22/4/20.	
	2.19 PO to progress investment strategy/criteria to help focus Refer Board Paper in CBT-Lead Developments.	
	2.20 PO to progress investigation. Approval to get land valuations and other due diligence. In-principal support to acquire land for development. Refer Board Paper in CBT-Lead Developments.	
	2.21 PO to adjust criteria (vehicle is dedicated to public transport) and progress EOI. Refer Board Paper in CBT-Lead Developments.	
	2.22 PO to create legal framework brief and confirm constitution on changes. Completed. Refer Board Paper in CBT-Lead Developments.	
	2.23 PO to advise Deloitte on consensus on term deposit (approved for \$8m at 3 months at 1.66%.) Completed	
3	Finances and Operations - Suzanne Archbold, Rudo Kasteni, Deloitte – Finance and Operations	

	 3.1 Quarterly Board Report Bangarra dance program has been discontinued 3% school has to repay to the trust. = roughly \$1,300 5 projects approved during previous quarter Updates on the Kiana Hall and Sports Courts Held over breakfast funds. Holding on due to COVID-19 – people returning to Homelands BT Investments- Impacts on investment due to Covid-19 Fund is down 4.8% (reasonable considering other investment funds- not as high as other funds due to breadth of investment/ diversification) 3.2 Other Matters Term deposit matures tomorrow – POs will get back to Deloitte after discussions today. As no significant purchase is likely prior to next Board meeting, PO to advise Deloitte to invest Term Deposit as per recommendation.	PO to advise Deloitte to invest Term Deposit as per recommendation.
4	Presentations	
	 4.1 Greg Ashe – Presentation Presentation of Jack Green canoe artwork from Waralungku Art Center in appreciation of his services to the CBT. Greg thanks the CBT for providing a fulfilling part of his career. 4.2 Sara Hanna, Ashley Page, AEC Presentation of Borroloola Economic Study engaged by CBT. Benchmarking demographic and employment data against peer communities to find gaps in the service provision at Borroloola. Translating data into targets for NLA (Net Lettable Area) and employment. Discussion: Community profile data comes through ABS. Floor space through mapping data from google maps in accord with PO. DH: Health and accommodation are things that are needed in the community JQ: Findings align with NT governments ambitions. Office spaces are important and more space for health services - places where services can operate out of e.g. Territory Family Services (family spaces, therapies etc.) A.3 Amie Prentice, Deloitte – CBT Asset Vehicle Presentation of ownership structures that would allow the CBT to own various assets down the track, using the property Lot 455 as a case study. Not legal study - legal advice should be provided at all stages. Option A: Acquire assets (e.g. land and buildings) under the existing structure and in accordance with the trust purposes: 	

Ī	charitable Purposes, Eligible Projects and the advancements of the	
	commitments.	
	<u>Option B</u> : New trust to acquire and hold assets (e.g. land and	
	buildings) – sole beneficiary of the MRMCBT.	
	 Require a new trustee company to be established, new legal 	
	governing documents.	
	 Rent income paid for the use of property into "new Trust" any 	
	income generated would flow out of the entity into the owner	
	(MRMCBT). Ultimate ownership and benefits would still return	
	to the MRMCBT.	
	- Old trust (MRMCBT) would continue to operate as it had been	
	By having a separate legal entity there is some barrier to claim	
	money, though this also provides protection.	
	Funding – possible con on the side of the new trust – may also be	
	barriers to acquire more funding (grants).	
	Property portfolio all in one place may be more attractive – an	
	answer to why set it up for one property (if that is the case better	
	just to have it in the old trust)	
	Deloitte recommends Option B with the provision of a desire to	
	purchase multiple assets	
	CDT may concider chifting futures fund manay into now trust	
	CBT may consider shifting futures fund money into new trust.	
	Discussion:	
	Do we want to continue as we are (Option A) or do we want to	
	change (Option B)?	
	- Broad support to continue the way it is; keeping it in house but	
	new structure a possibility moving forward.	
	- New structure may get too complex. Remain but get legal	
	advice if we want to pursue and develop complex projects.	
	 More information is needed – MRM doesn't want people 	
	coming after the trust for money if something happens (e.g.	
	public liability). Desire to remain risk averse.	Legal Structure- no
	- If the assets are low risk keep the existing structure. With the	decision. PO to seek
	possibility of changing to the new trust down the line.	further advice on costs
	- Further enquiries required.	and implications of setting
	 What are the implications of transferring property between 	up new trust vehicle as
	trusts?	more information needed.
	No decision. More information needed on an as-required bases.	Foundational Directors
	Foundational Directors need to make a unanimous decision.	need to make a
		unanimous decision.
	4.4 Greg Luck, RGRC (see RGRC Updates)	
	4.5 Elliot Bledsoe, Agentry	
	Presentation of Copyright legal review with 'Garawa: Living	
	History' as case study and how to clear copyright to allow for	
	broad use of material financed by the CBT.	

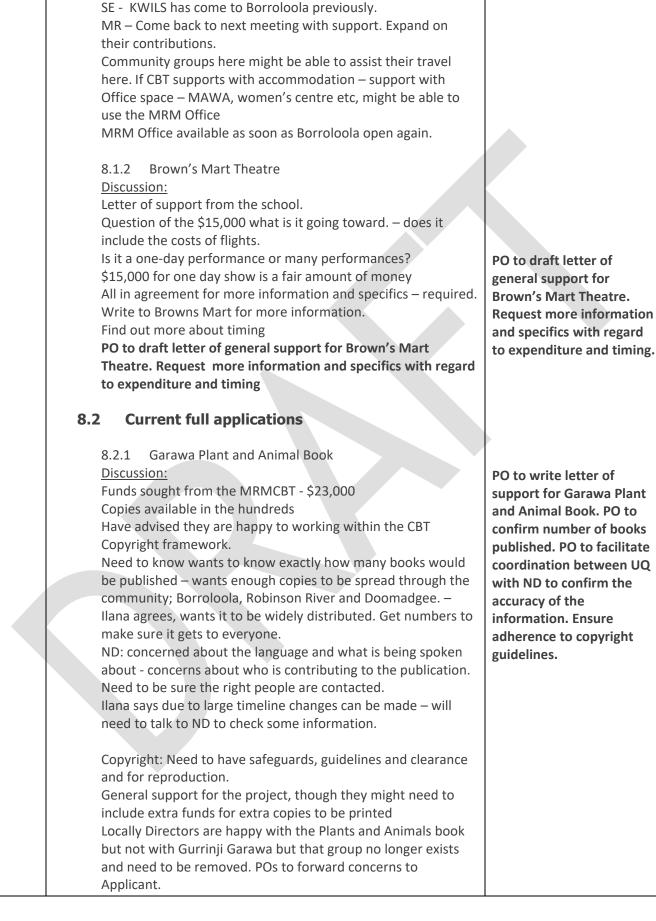
	Recommendations for Garawa: Living History- Get a license from author- Get licenses from community contributors- Provide a plain English explanation of the purpose of the licenceto Mike and the community contributorsRecommendations for future publications:Clause in Funding Agreement requiring Copyright clearanceAdd cleared copyright in CBT project requirementsRecommendations for past publications:Continued process of clearing.May be able to form part of CPD project.	
	4.6 Ilana Mushin, School of Languages and Cultures, UQ Presentation of Funding Application for the Garawa Plant and Animal Book	
5	CBT Led Developments – Plan C updates	
	 CBT-Led Developments – Plan C Updates 5.1 Borroloola Land Developments Presentation of outcomes of Borroloola Economic Study, Land Valuations and CBD Masterplan Discussions Broadly speaking the Economic study supports the supply of housing for workers, professional service spaces and retail spaces. Recommends purchase of properties that support these development models – pending due diligence- and progress community consultation and master planning to gain consensus among stakeholders and provide business case for future capital works grant funding. Further considerations include property management and allocation of funds. Discussion: JQ: Of the properties presented one has immediate outcomes for the community as it is already established. There is no need to borrow money or look for grant money. Risk in other models. SJS – there are lower risk due to site being developed and more information. Desire to know what the next steps are. More detailed figures. JG- PO could produce cash flow based on income (e.g. likely rental returns). PO to return to the board with further information. MR -we need a full business case – maybe hire someone to do this. What it can generate in cash, what are the social impacts. Job opportunities and economic advancement but also town and community pride – this will help us make a decision - do the due diligence. 	Resolution - Acquire the relevant services to get a business case for preferred site – Moved SJS, Seconded DH MB to provide PO with contacts to undertake the

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	- MB – Wants to see more work done, needs to look into	
	forward risk – getting tenancies and other land planning	_
	information. Awaits information to come back to be able to	Resolution to withdraw
	support it fully. Getting the right company to do that for us.	application for Trade
	Understand the capacity of the trust to move forward.	Training Centre
	Trada Training Contro (Lat 155)	Moved SE
	Trade Training Centre (Lot 455)	Seconded DH
	Resolution to withdraw application for Trade Training Centre Moved SE	DO to duoft latten advising
	Seconded DH	PO to draft letter advising DIPL of intention to
	Seconded DH	withdraw from Lot 455.
	Borroloola CBD Masterplan	withdraw from Eot 455.
	The CBT's role in producing a Masterplan for the Borroloola CBD	
	Clarify who is responsible for Town Planning in Borroloola	
	Pulling all members together and find out who needs to be	MB to set up discussion
	involved. Each Town Camp has a different Aboriginal corporation	with NTG to clarify due
	that would manage it.	process for Master
	Is it really in our scope to start master planning our community –	Planning activities.
	not the local government?	
	MB: Hesitation with this little influence and might draw blame. Can	POs to get scope and cost
	set up meeting with relevant parties to clarify the due process.	to implement
		recommendations from
	MB to set up discussion with NTG to clarify due process for	Agentry. POs to get advice
	Master Planning activities.	regarding approved
		projects (Garawa Plant
	5.2 CBT Publication Update	and Animal Book and
	PO to continue clearing copyright in past projects. Incorporate	Visualisation of Songlines
	recommendations for future approved publications.	Animation.
	POs to get scope and cost to implement recommendations from	
	Agentry. POs to get advice regarding approved projects (Garawa	Board supports
	Plant and Animal Book and Visualisation of Songlines Animation.	recommendation to
		appoint Cozens Johansen
	5.3 CBT Legal Services	to provide general legal
	PO recommends appointment of Cozens Johansen to provide	services to the Trust
	general legal services to the Trust and Gadens to provide advice on more complex projects.	
	Board supports recommendation.	
	board supports recommendation.	Support for MAWA to run
	5.4 Borroloola Community Bus Service	Bus service.
	PO recommends MAWA as preferred Tenderer. Comment that	Moved: SJS
	similar Bus Service in Katherine created many community gains	Seconded: JQ
	socially and in health. That program costs around \$200k to operate	PO to draft letter advising
	so PO should see if MAWA can reduce the cost to \$230k-\$240k for	success of Tender. See if
	the first year.	price can be reduced
	Support for MAWA to run Bus service.	
	Moved: SJS	
	Seconded: JQ	
	PO to draft letter advising success of Tender. See if price can be	
	reduced.	

	 5.5 CBT Constitution Notes PO recommends CBT holds community meeting to formalize election of Community Member/s (ie. Proxy and/or Alternative Director) around next Board meeting if restrictions allow. Board supports recommendation. 5.6 Youth Scoping Study Timing has needed to be adjusted due to COVID-19 but still progressing. 	PO to work with Community Member to organize Community Meeting in August
6	Current Grants / Project Management	
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	6.1 Completed Grant Projects	
	6.1.1 Borroloola School - Bangarra Dance & Growing Our Culture – remainder of project cancelled with balance remitted to CBT.	
	6.2 Approved Grant Projects	
	6.2.1 Borooloola School Breakfast Program – acquitted up to 30/06/20	×
	6.2.2 John Moriarty Foundation – 2020 Agreement executed	
	6.2.3 Artback NT Remote Arts and Culture Program 2016- 2020 – June Milestone Remaining	
	6.2.4 Artback NT Remote Arts and Culture Program 2020- 2023 – Agreement in progress	
	6.2.5 Vulcana Women's Circus – Youth Circus and empowerment - Agreement executed	
	6.2.6 Waralungku Arts – Specialist Supplies and Artwork - Agreement executed	
	6.2.7 Waralungku Arts – Four Clans Artwork - Agreement executed	
	6.2.8 National Trust of Australia – Fencing, security and storage Borroloola Police Station Museum - Agreement executed	
	6.2.9 Monash Uni – Visualisation of Songlines - Agreement in progress	
	6.2.10 Mabunji Li-Anthawittiyarra Sea Ranger Unit – Fauna Monitoring on Maria and North Island NT – Agreement	
	executed 6.2.11 Rocky Creek Bridge - Agreement executed, first payment made.	
	6.3 Extended / Overdue Grants	
	6.3.1 Kiana School Breakfast Program MR: leave funding in place in case they get up again	
	6.3.2 BARC Facilities Upgrade – awaiting final invoice and acquittal	

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	6.3.3 RR Creche shade and fencing – awaiting final invoice	
	and acquittal	
	6.3.4 RGRC Updates (See 6.0)	
	6.3.5 Growing Our Culture at School Program	
	6.4 Commitments / In-Principal	
	6.4.1 Sports Courts - Awaiting Agreement	
	6.4.2 Rocky Creek Bridge – Agreement executed – payment	
	1 made 6.4.3 Lot 455 / Trade Training Centre - awaiting feedback	
	6.4.3 Lot 455 / Trade Training Centre - awaiting feedback from assets. PO to follow up with NTG with general	
	intentions for Lot 455 after meeting.	
	6.4.4 RGRC Animal Welfare Vet Program	
	0.4.4 Noke Annia Wenale Vet Hogiani	
7	RGRC Updates – Phil Luck CEO, RGRC	
	RGRC Basketball Courts/Youth Centre update	
	- Original project was two multi floor sports courts with roof	
	 Following cyclone project was upgraded to incorporate a cat-3 	
	cyclone shelter. Modified design estimated at \$11million (incl	
	GST) so back to drawing board.	
	- If the NTG doesn't intervene on this quickly, RGRC will go back	
	to shade over multi story sports courts - the cyclone shelter is	
	the proposal of the NTG.	
	- Wants feedback from the CBT on where they want to go with	r
	the project	
	 Robinson River want to build before the Wet Season however this would be a loss for the NTC severations. 	
	 this would be a loss for the NTG government Concerned about burning too much time – nearly lost a year. 	
	- concerned about burning too much time – nearly lost a year.	
	Discussion:	PO to draft letter to RGRC
	Decision lies with Roper Gulf as it is their asset.	to advise that the Sports
	Roper Gulf should discuss with community- if they go choose to	Courts is their project and
	proceed without NTG it will be up to them to deliver it. Need to	decision on how to
	develop a better track record of delivering infrastructure.	proceed. Once they decide
	CBT have stated that they will not enter in any other agreements	what to do, they are
	with RGC until they deliver on their previously committed projects.	welcome to report back to
		us with a scope, detailed
	PO to draft letter to RGRC to advise that the Sports Courts is their	program, and acquittal of
	project and decision on how to proceed. Once they decide what	the \$300k already
	to do, they are welcome to report back to us with a scope,	acquitted.
	detailed program, and acquittal of the \$300k already acquitted.	Moved – SE
	Moved – SE	Seconded – SJS
	Seconded – SJS	
	RGRC Rocky River Bridge Upgrade	
	 Tender for construction stage closed today 	

	 Agreement with power and services to move main line before contract comes to site. Signed off on Telstra to move their line At this stage still on track RGRC Animal Welfare Vet Program COVID-19 has ceased all activity in Borroloola for the past 8 weeks Visits to Borroloola and Robionson River in July Planning out rest of 2021 visit program now. Will share with CBT. Other projects	
	 <u>Borroloola Upgrades</u> MRM approached RGRC for work locations for displaced workers Can do additional projects in Boroloola, does the Trust want to support. (See Other Business) Other programs from stimulus: <u>Roads to Recovery</u> – 2 programs, 1 in relation to Bridges <u>Heavy vehicle safety and productivity program –</u> Borroloola the urban design causes heavy vehicles have to drive through the CBD. Conflict between Tourism vehicles and Heavy vehicles. Is the Trust open to the proposal (Robinson River) – how much can you contribute of the \$750,000 <u>Discussio</u>n: Heavy Vehicle Safety and Productivity - as per previous meeting, CBT will not enter into further agreements until current projects are progressed or resolved. PO to advise no further support for other projects. Moved – GF Seconded - MB 	Heavy Vehicle Safety and Productivity - PO to advise no further support for other projects until existing undertakings are resolved. Moved – GF Seconded - MB
8	Future Grants / Applications	
	 8.1 Expressions of Interest 8.1.1 KWILS - Women's Legal Representation & Education: Borroloola <u>Discussion:</u> What support has been given by the Women's center – can they supply support letters? What is the timing of visits. Get explicit information of support as well as information on what is the end game: what is their other funding if any? How will they fund this beyond one year? 	PO to draft letter of general support. Request further information on community support and funding



JQ: Motion that future cultural materials show MAWA for support. If it doesn't get a support doesn't proceed with this. Moved: ND Seconded: SE PO to update the website to reflect new proc 8.2.2 Cancer Council NT - closing the gap in cancer in the NT - Giam <u>Discussion</u> : Noted that requested endorsement has been happy to proceed with program. Need to ens is limited and not seen as an ongoing gravy the Motion to support program. Moved: SE Seconded by: DH	E letter from them future applications. Moved: ND Seconded: SE PO to update website and processes. PO to update website and processes. Aboriginal Secured. secured. Support for Cancer Council
8.3 Awaiting full applications	
8.3.1 Robinson River Workshop and Traine (Chris Taarnby – Mungoorabada)	eship Project
Remove this from agenda. Too long waiting to	progress.
9 Other Business	
9 Other Business 9.1 Other Business	
	er on ABC Darwin vorks great job in amount of up to \$50,000 for the supply of materials for MRM improvements to Borroloola Moved: JQ Seconded: SE
 9.1 Other Business New Garawa member – Noel Dixon New community member proxy – confirm Update of Website Cyber security breach and remedy Media release/ Interview with Adam Stee NIAF Presentation in August CBT-sponsored materials for Borroloola v It's been noted that MRM have been doing a Borroloola. Motion to approve an amount of up to \$50,0 of materials for MRM improvements to Borr Moved: JQ 	er on ABC Darwin vorks great job in amount of up to \$50,000 for the supply of materials for MRM improvements to Borroloola Moved: JQ Seconded: SE
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	 Waralungku Art Centre Mungoorbada Board Room Robinson River 	
10	Summary of Actions arising	Responsibility
10.1	PO to continue ongoing acquittal of overdue projects including RR Shade Sail and Health Outreach Support Equipment (Borroloola Clinic)	POs
10.2	PO to advise Deloitte to invest Term Deposit as per recommendation.	POs
10.3	Trust Vehicle to hold assets - PO to seek further advice as more information needed.	POs
10.4	PO to acquire the relevant services to get a business case for preferred site . MB to provide PO with contacts to undertake the work.	MB/ POs
10.5	PO to draft letter advising DIPL of intention to withdraw from Lot 455.	POs
10.6	MB to set up discussion with NTG to clarify due process for Master Planning activities.	MB/ POs
10.7	POs to get scope and cost to implement recommendations from Agentry re. Copyright. POs to get advice regarding approved projects (Garawa Plant and Animal Book and Visualisation of Songlines Animation)	POs
10.8	PO to advise Board support for Cozens Johansen to provide general legal services to the Trust	POs
10.9	PO to advise support for MAWA to run Bus service and to see if price can be reduced	POs
10.10	PO to work with Community Member to organize Community Meeting in August	POs
10.11	PO to draft letter to RGRC to advise that the Sports Courts is their project and decision on how to proceed. Once they decide what to do, they are welcome to report back to us with a scope, detailed program, and acquittal of the \$300k already acquitted. Heavy Vehicle Safety and Productivity - PO to advise no further support for other projects until existing undertakings are resolved.	POs
10.12	KWILS Legal Service EOI - PO to draft letter of general support. Request further information on community support and funding	POs

	Meeting CLOSED at 3:30 pm	
10.17	CBT approve amount of up to \$50,000 for the supply of materials for MRM improvements to Borroloola	TJ/ POs
10.16	PO to write letter of support for Cancer Council program.	POs
10.15	PO to update website and protocols that cultural material should be endorsed by MAWA in future applications.	POs
10.14	PO to write letter of support for Garawa Plant and Animal Book. PO to confirm number of books published. PO to facilitate coordination between UQ with ND to confirm the accuracy of the information. Ensure adherence to copyright guidelines.	POs
10.13	Brown's Mart Theatre EOI - PO to draft letter of general support. Request more information and specifics with regard to expenditure and timing.	POs