

# HCH Advisors Ensuring Tomorrow's Success

Improve Long Term Profitability Through Operational Change

## Who We Are



John Hines

Don Cronin

Patrick Haughey, CPCU

- 40 years experience
- CEÓ, COO, CFO
- Turn around
- Start up
- Finance/operations
- Risk management
- 40 years experience
- CEÓ
- Underwriting
- Marketing
- Property catastrophe
- Reinsurance
- 40 years experience
- Senior executive
- Start-up
- Underwriting
- Marketing
- Technology
- Personal and Commercial lines
- Workers compensation

Experience

Real world solutions

#### What We Do



# Strategic approach to improved long term profitability through operational change

#### Our framework can be tailored to the specific needs of the company

#### **Operations review**

- Assessment of operations on key drivers of profitability
- Identify untapped opportunities and potential risks and threats

#### Consider external and market pressures

Relationship to profit drivers and impact on results

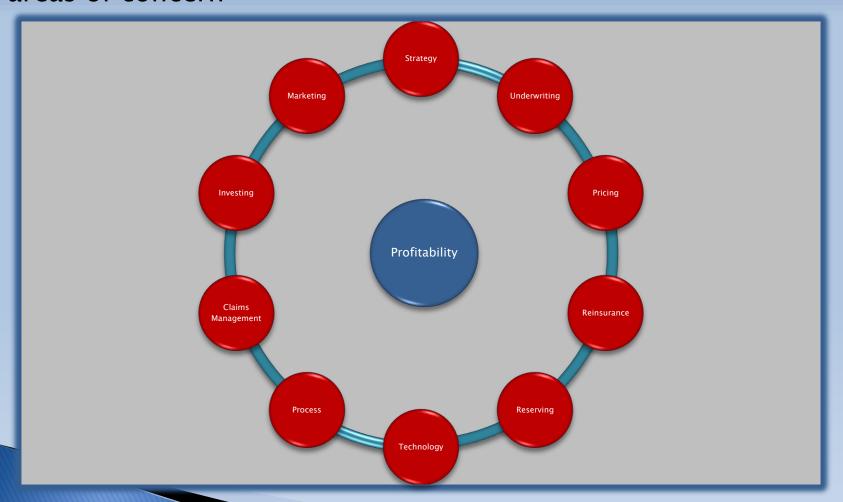
#### Optimize innovation investment results

- Review innovation plans
- Map plans to profit drivers
- Identify gaps
- Recommend modifications to plans

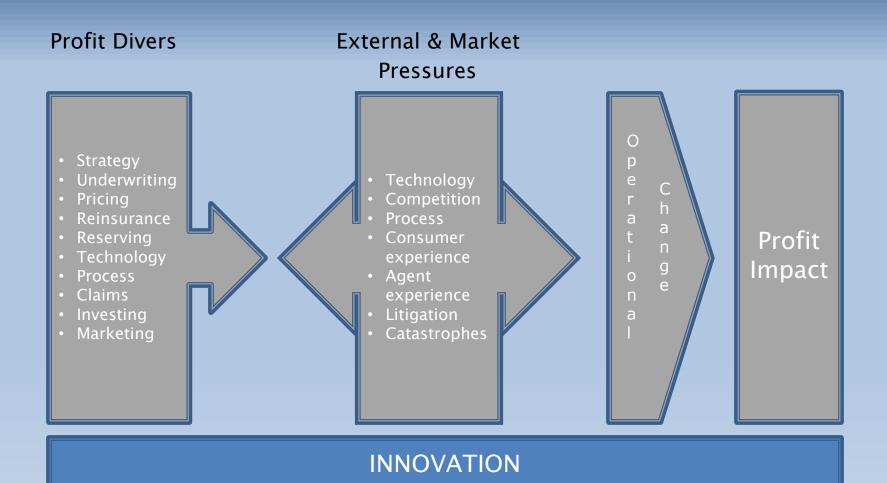
#### Develop road map for implementing change



Operations analysis - can be applied to all functions or specific areas of concern









#### High level review

Culture

Determine scope



#### Conduct analysis

Full scope

Specific concerns



Identify opportunities and threats to long term profitability

Recommend action plan

Develop road map



- Once the road map is developed, HCH Advisors will work with the client to implement the plan
- We can function as project manager or provide hands-on assistance
- Our objective is not to merely write a report (although one will be issued at the client's request)
- Our goal is to help clients improve long term profitability

### What Else We Do



- Company formation and startup
- Strategic planning
- M&A due diligence
- Financial planning and forecasting
- Assessment of innovation initiatives

- Cost analysis
- Reinsurance review
- Company or division turnaround
- Interim and outsourced management
- Business risk assessment

Strategy

Vision

## Markets Served



- Property and casualty industry
  - Coastal property with emphasis on Florida and surrounding states
  - Personal lines
  - Commercial lines
  - Workers comp

# Why HCH Advisors



- Seasoned executives who have been there
- Real world solutions
- Strategic approach

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## Partners' Accomplishments



- Doubled premium revenue and increased underwriting capacity while improving the direct combined ratio by 8 percentage points.
- Designed start-up operations, comprehensive reinsurance program and initial goto-market strategy.
- Senior member of a management team that turned around a \$60 million unprofitable division through a strategic re-design of the division's products.
- Achieved an average of over 20% ROE annually while CEO.
- Wrote, lobbied for, and help get passed key legislation which provided reinsurance relief to property carriers in Florida.
- Architected and built commercial workers' compensation insurance company, from ground up to \$125M in revenue and \$15M in profit in the 7th year moving from #125 to #12 ranked workers comp company in the State.
- Created automated business processes for clients providing web enabled CRM processing to back-end legacy technology.

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