



McARTHUR RIVER MINE  
COMMUNITY BENEFITS TRUST



# ANNUAL REVIEW 2022

23 November 2022

**MRM Community Benefits Trust**  
**ABN 32 726 745 226**

*Registered address:*  
Deloitte  
Level 11, 24 Mitchell Street  
Darwin NT 0800

**Cover Image**

Four Clans Artwork Exhibition  
(Source: Godinymayin Yijard Rivers  
Arts & Culture Centre)

## Executive Summary

In 2022 the MRM Community Benefits Trust marked its fifteenth year of operation. Programs supported by the Trust in the 2021-22 financial year has seen the approval of 10 new grants valued at \$588,850. The grant programs have supported five of the six focus areas of the Trust (Education, Environment, Health, Social and Community Development, and Culture and Art).

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Healthy Pets Healthy Communities	Roper Gulf Regional Council	Health	\$156,420	A program to improve the health and welfare of dogs in Borroloola and Robinson River communities through regular vet visits and education programs.
Borroloola Christmas Events	MAWA	Social and Community Development	\$8,600	Celebrating Christmas in Borroloola with a Christmas lights competition, including prizes and activities, and hosting a Christmas in July party for the community.
Four Clans Exhibition	Godinymayin Yijard Rivers Arts & Culture Centre	Culture and Art	\$14,100	Celebration of the Four Clans Artwork with an exhibition at the Godinymayin Yijard Rivers Arts and Culture Centre in Katherine. This involved many art pieces from the Waralungku Arts Centre in Borroloola, including the Four Clans Artwork, being put on display at the exhibition in Katherine.
Two Way Learning	Borroloola School	Education	\$20,000	The aim of this project is to improve student engagement by promoting Family Fun Days and Art Activities that build cultural identity. Each term there are two Family Fun Days, each with a theme and prizes for community members who participate. There will also be an art project each semester that will bring students and families together to create an art piece for the school.
Grounds Maintenance	Waralungku Arts Centre	Culture and Art	\$7,200	Funding to support the purchase of maintenance equipment to continue to keep the grounds of the Arts Centre clean and tidy for artists and visitors.
Archaeology on Marra Country	Flinders University	Environment	\$320,000	This collaborative project involving Marra Families and a team of archaeologists that aims to survey, map, record, and investigate cultural places on Marra Country using archaeological research. Over a 5-year period, the project will

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
				undertake research in Marra Country, specifically Limmen National Park, at places such as rock art sites, occupation sites (rockshelters), stone tool quarries, and shell middens .
Territory Day Fireworks	Borroloola Gulf Show Society	Social and Community Development	\$16,550	Celebration of Territory Day in Borroloola with a fireworks display and community barbecue.
Training and Events	Waralungku Arts Centre	Culture and Art	\$25,980	Enabling the ongoing promotion and professional development for the artists of Waralungku Arts Centre by providing funding to help them to attend various events and training opportunities across the NT. This allows further sales of artworks and promotion of the arts centre among the arts network.
Scrap Metal Clean Up	MAWA	Social and Community Development	\$10,000	Funding to support the removal of scrap metal and discarded car bodies in Borroloola and Robinson River. This enabled the removal of a lot of waste from the community and the metal gets recycled for other purposes.
Borroloola NAIDOC Festival	MAWA	Social and Community Development	\$10,000	Celebrating NAIDOC Week in Borroloola with a series of activities and events for the community, including the 10-year anniversary of the Borroloola NAIDOC Ball.
<b>Total</b>			<b>\$588,850</b>	

In addition to these projects, during the reporting period the Trust worked on internally led projects that bring immediate and longer-term benefit to the region that sit outside the grants program. These CBT-led projects include:

Project	Investment
Youth Strategy	\$60,000.00
Academic Assistance Bursary	\$153,044.49
Borroloola Land Developments - Searcy Street	\$565,000.00 - land purchase \$45,247.00 - other
Borroloola Teleconference Facilities	\$47,322.45
Borroloola Signage Strategy	nil
Social and Economic Evaluation of Trust Investments	\$49,757.00
Borroloola Showgrounds	nil

For further information on CBT led projects see Appendix 2.

The Trust Board met four times during the year in addition to the Annual General Meeting for the previous financial year, held in December 2021.

In the 15 years to 30 June 2022, the Trust has committed over \$18 million (ex GST) to 134 projects. During the 15 years that the Trust has been active, its supported programs have reached across the entire Gulf region targeted by the Trust. While the majority has centred around the town of Borroloola, programs have also supported the communities of the Sir Edward Pellew Islands, King Ash Bay and Robinson River. Significantly, the benefits of these programs have also been shared among the four local Indigenous language groups that are represented on the Trust board - Gudanji, Marra, Yanyuwa and Garrwa - and their representative organisations.

This Annual Review provides a summary of the Trust's activities during the **2021-22 financial year** and its financial position.

The Special Purpose Financial Report prepared by Trust accountant, Deloitte, and audited by TDH Accountants is also provided. The financial position of the Trust is summarised as follows:

- **A surplus of \$565,738 to the year ending 30 June 2022**
- **operating costs at 19.6% of total revenue**
- **cash and bank balances of \$7,367,772 million** enabling the Trust to consider supporting major projects, honour commitments already approved and continue to allocate a high percentage of annual revenue to grant funding.

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## 1. MRM Community Benefits Trust Overview

On 4 July 2007, McArthur River Mining (MRM) and the Northern Territory Government (NTG) entered into an agreement to establish the MRM Community Benefits Trust (the Trust) as a vehicle for delivering social and economic benefits to the Borroloola regional community.

### Objectives

The Trust aims to:

- Facilitate ongoing sustainable development of the community and the region including community capacity building and local business enterprise development
- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes
- Enhance the positive social and economic impact of MRM's mining operations on the community and the region as far as is reasonably practical
- Create jobs and training opportunities.

### Commitments

The Trust is committed to supporting:

1. Employment, training and enterprise development generated both through MRM's mining operations and in the wider Borroloola economy including:
  - a. Fulfilling MRM's target to achieve 20% workforce participation by Indigenous people
  - b. The commitment to generate and support the establishment of one new local business per annum to supply a product or service to the mine
2. A community-based package of social and economic programs, benefiting: enterprise and job creation; environment; education; social and community development; health; culture and art.

### Charitable Purpose

The charitable purpose of the Trust is to provide:

- Grants, scholarships, bursaries and other assistance for education, vocational training and enterprise development
- Grants and other assistance for community infrastructure and community development, including the promotion of initiatives in the areas of health, law, arts, sport and culture.

## **This Report**

This report covers the operations of the Trust for the financial year ending 30 June 2022.

As required under the Trust Deed, this Annual Review includes:

- A summary of the Trust's activities
- The financial position of the Trust
- Details of the distributions made by the Trustee during the financial year and the projects to which the distributions relate
- Impact on regional development, new jobs and community infrastructure.

Please note:

- All dollar values for grants committed are quoted excluding GST.
- All reporting is on a financial year basis with this report and its financials relevant to the year ending 30 June 2022.



## 2. Trustee Board

### Directors

The Trustee Board comprised nine Directors (as at 30 June 2022) whose roles are to manage the Trustee Company's business and affairs, authorise payments and appoint and oversee the supporting officers. The Board members during the 2021-22 financial year were as follows.

#### *Trustee Directors, 2021-22*

Constitutional requirement	Director	Changes
Two Directors nominated by MRM, including one independent	<b>David Oestreich</b> Asset Manager, Glencore Zinc Division	Matt O'Neill replaced David Oestreich in April 2022
	<b>Matt O'Neill</b> COO of Zinc Assets, Glencore	
	<b>Michael Burgess</b> Independent Director	
Two Directors nominated by the Northern Territory Government, including one independent	<b>Toni Tapp Coutts</b> Independent Director	Appointed 6 July 2021
	<b>Jake Quinlivan</b> Regional Executive Director, Big Rivers Region, Department of Chief Minister	
One Director elected by Community Members	<b>Stan Allen</b>	
Four Directors representing Indigenous Members	<b>Noel Dixon</b> Garrwa Traditional Owner	
	<b>Samuel Evans</b> Marra Traditional Owner	
	<b>David Harvey</b> Yanyuwa Traditional Owner	
	<b>Allan Baker</b> Gudanji representative	

The four Directors representing Indigenous Members are nominated annually by the Board of MAWA as the representative body for the four language groups within the region. A proxy Director has also been nominated for Marra and Yanyuwa. Andrew Firley, Coordinator of MAWA, attends and participates in the Board meetings as an ex-officio member and adviser to the Indigenous Directors.

### **New Legal Framework (from July 2022)**

In July 2022, following a process of legal framework review, the board adopted a new legal framework, expanding the number of local Indigenous members from four to eight with the inclusion of new female Directors for all four clan groups and a female community representative. This new structure will be reflected in the Annual Review reporting from 2023.

## Allocations and Investment Committee (AIC)

The functions of the Allocations and Investment Committee (AIC), as described in the Trust Deed has been integrated into the board.

The board resolved to integrate the Allocations and Investment Committee functions within the Board meetings which provides efficiencies to board members.

In 2018, Project Officers developed a two-stage process for grants:


- Stage 1 - Simple 2-page EOI presented to full board, for input and suggestions, if supported progress to full application
- Stage 2 - Full Application (NB if a project is well considered and realised it can proceed straight to stage 2 Full Application)

## Board Meetings

A quorum for a meeting of Directors is five, with at least two of the Directors forming the quorum having been nominated by each of the Foundation Members. Note - this quorum was changed when the new legal framework was adopted in July 2022.

*Attendance at Board Meetings, 2021-22*

<i>Director</i>	<i>01 September 2021</i>	<i>8 December 2021</i>	<i>23 March 2022</i>	<i>Total meetings</i>
David Oestreich	✓	✓	✓	3
Michael Burgess	✓	✓	✓	3
Jake Quinlivan	✓	✓	✓	3
Toni Tapp Coutts	✓	✓	✓	3
Stan Allen		✓		1
Alan Baker	✓	✓	✓	3
Samuel Evans	✓		✓P	2
David Harvey	✓		✓	2
Noel Dixon	✓	✓	✓P	3
<i>Total attending</i>	<i>8</i>	<i>7</i>	<i>8</i>	

-  Term of engagement as Director
- ✓ In attendance
- ✓P Proxy in attendance

All meetings in 2021-22 had a quorum ensuring agenda items were able to be ratified at each meeting.

### **3. Trust Activities**

#### **2021-2022 Operations**

##### Project Officer

Plan C acted as the Community Benefits Trust Project Officers for the 2021-22 financial year.

##### Marketing

In 2017, the Board launched a dedicated website: [www.mrmcommunitytrust.com](http://www.mrmcommunitytrust.com). This site continues to be used in 2021-22, and the site is continually updated to ensure it is maintained and up to date.

The McArthur River Mine Community Benefits Trust Facebook page at the end of June 2022 had 868 followers, an increase of 126 followers from the previous year. In the 2021-22 financial year, the Facebook page was continually monitored and updated with many posts being uploaded to keep people informed through social media. The Project Officers also monitor social media for mentions, tags and shout outs to the Trust and reshare to the page.

##### Consultation

Given Covid-19 restrictions Project Officers visited Borroloola once during the 2021-22 reporting period to conduct engagement. Further consultation was conducted remotely via email, MS Teams or telephone. All engagements are recorded quarterly in the Project Officer Report prepared for the Board Meetings.

##### Financial Reporting

Deloitte together with Board Members and Project Officers have continued their work in improving financial reporting, ensuring clear reports are provided quarterly.

##### Strategic Planning

The 2019-2022 Three-Year Plan was drafted based on review of the previous plan, community and stakeholder engagement, and review of other relevant documents.

## 4. Grants

### Ongoing Programs

Programs approved and contracted in prior years that continued to be active during the 2021-22 financial year, and where unexpended, committed funds remained on these investments totalled \$1,906,435 including GST (see table below).

*Unexpended Committed Funds per Funding Category, as at 30 June 2022*

<b>Category</b>	<b>Amount (including GST)</b>
Culture and Art	\$185,395.00
Health	\$186,420.00
Education	\$214,340.00
Enterprise and Job Creation	\$ -
Environment	\$68,170.00
Social and Community Development	\$1,252,110.00
<b>TOTAL (including GST)</b>	<b>\$1,906,435.00</b>

### Grants - New Programs

#### Submission outcomes

A total of 20 submissions were received and reviewed by the Board during the 2021-22 financial year. Of these, 10 were approved and nine executed prior to 30 June 2022. An additional six approved projects from the previous financial year were also executed.

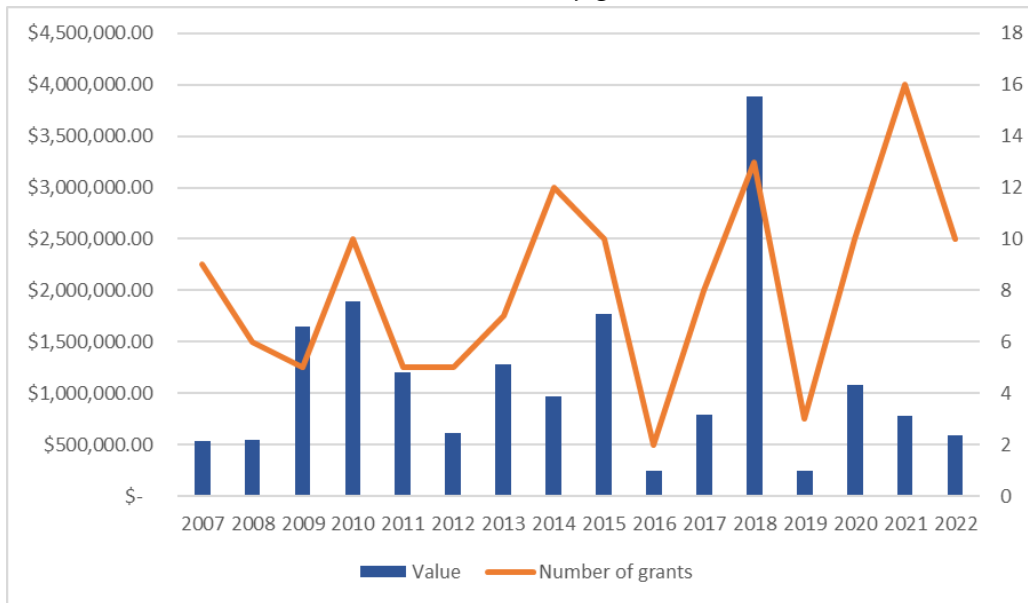
#### **Allocation against Focus Areas**

#### Annual Investment

During the 2021-22 financial year, the number of grants approved and the value of the grants was lower than average. As previously indicated, 10 grants were approved with a total commitment of \$588,850.00 (ex GST). As shown in the graph below, there is typically wide variation from year to year due to variables such as the capacity of local organisations, size and scale of projects, time lags between project development, approval and delivery, and the influence of major projects.

The reduction in grants is largely attributed to the Covid-19 pandemic and lockdowns in Borrooloola.

Annual number and value of grants, 2007-2022



The new grants approved in July 2021 - June 2022 covered five of the six focus areas of the Trust and are divided as follows.

New Grants by Focus Area and Value, 2021-22

Focus areas	No. grants	Total grant value (ex GST)	% of total
Enterprise and Job Creation	0	0	0
Education	1	\$20,000	4
Environment	1	\$320,000	54
Health	1	\$156,420	26
Culture and Art	3	\$47,280	8
Social and Community Development	4	\$45,150	8
<b>Total</b>	<b>10</b>	<b>\$588,850</b>	<b>100.0</b>

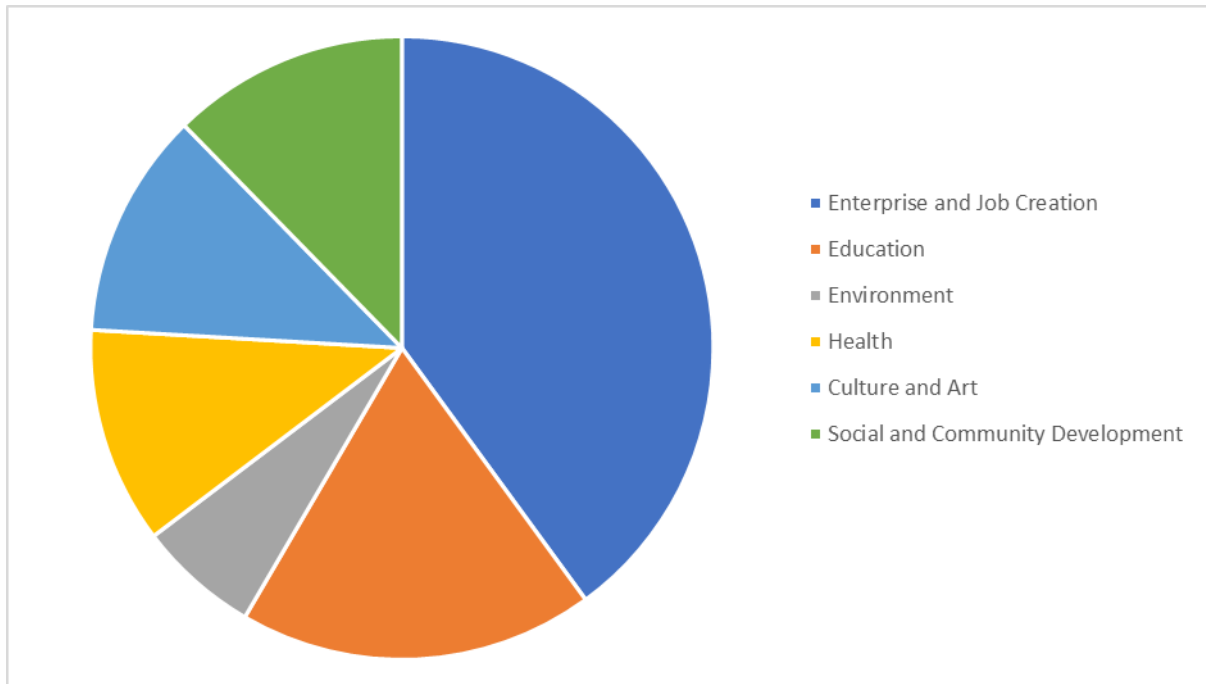
### Trust History

The 2021-22 results bring the total number of grants approved since the formation of the Trust to 134 and the total value committed to \$18.3 million (ex GST). The allocation of all grants since the establishment of the Trust is demonstrated below.

Grants by Focus Area and Value, 2007-2022

Focus area	No. of grants	Value of grants (ex GST)	% of total value
Enterprise and Job Creation	31	\$7,340,670.77	40
Education	29	\$3,370,607.27	19
Environment	6	\$832,928.00	6
Health	21	\$1,908,201.75	11
Culture and Art	30	\$2,110,223.38	12
Social and Community Development	17	\$2,219,386.90	12
<b>Total</b>	<b>134</b>	<b>\$18,370,868.07</b>	<b>100.0</b>

*Grants as a Percentage of Total Commitments, 2007 - 2022*



### CBT-led Projects

In addition to its ongoing grants program, a number of CBT-led projects and programs are funded by the Trust. These projects and programs are identified through community engagement and often fill the gaps where grant investments are not meeting community needs and aspirations. These projects bring immediate and longer-term benefit to the region. These CBT-led projects include:

Project	Investment
Youth Strategy	\$60,000.00
Academic Assistance Bursary	\$153,044.49
Borroloola Land Developments - Searcy Street	\$565,000.00 - land purchase \$45,247.00 - other
Borroloola Teleconference Facilities	\$47,322.45
Borroloola Signage Strategy	nil
Social and Economic Evaluation of Trust Investments	\$49,757.00
Borroloola Showgrounds	nil

## 5. Financial Report

### Financial Indicators

The Special Purpose Financial Report for the year ended 30 June 2022 was prepared by Deloitte, independently audited TDH Chartered Accountants and approved by the Trust Board at the Annual General Meeting in November 2021.

Commentary on the key financial indicators is summarised as follows.

#### *Key financial indicators, as at 30 June 2022*

	2022	2021
Revenue	1,370,130.00	\$1,303,540.00
Funding expenditure	\$385,584.00	\$1,468,477.00
Operating expenses	\$269,693.00	\$161,743.00
Surplus for the year	\$565,738.00	\$233.00
Cash and Bank Balances	\$7,367,772.00	\$7,886,092.00
Accumulated surplus	\$8,230,946.00	\$7,665,208.00

#### Revenue

The sole source of income for the Trust was the annual donation by McArthur River Mining Pty Ltd. All contributions by MRM are in line with compliance requirements.

#### Surplus

The 2021/2022 year saw a surplus of \$565,738. There was an increase in operating expenses, up from \$161,743 in 2021 to \$269,693 in 2022.

Investment income was up from \$90,853 in 2021 to \$109,368 in 2022.

The value of funding payments made this year was significantly less than the previous year, (\$385,584 compared to \$1,468,477). This can be attributed to a number of smaller grants currently being managed by the Trust, as well as delays in project delivery.

#### Cash and Bank Balances

The Cash and Bank Balances of \$7.3 million represents the accumulated surplus, which decreased from \$7.8 million in 2021. The unexpended committed funds for 2022 was \$1.9 million.

It places the Trust in a strong financial position to consider supporting major projects, honour investments already approved and continue to allocate a high percentage of annual revenue to grant funding.

## Financial and Non-Financial Contributions

The operating expenses of the Trust have been able to be sustained at a low percentage of revenue due to the contributions of MRM and the NT Government in providing management services for the Trust. The Project Officer role is performed by a consultancy appointed by MRM. In the past the Secretariat function has been provided by the NT Government. However, since the appointment of the new Project Officers in April 2018 (Plan C), the function is overseen by them.

### *Management services provided by Plan C as Project Officers and Deloitte (finance)*

Project Officer & Secretariat	Deloitte (finance)
<ul style="list-style-type: none"> <li>• Grant management - submissions, contracts, reporting, monitoring</li> <li>• Community consultation and engagement</li> <li>• New program/project development</li> <li>• Database management - grants, stakeholders</li> <li>• Information management - submissions, reports, studies, photographs</li> <li>• Administrative support for all Board meetings</li> <li>• Correspondence</li> <li>• Tracking Board activities and clarifying issues on request</li> <li>• Data and information management</li> </ul>	<ul style="list-style-type: none"> <li>• Governance of the Trust - statutory returns and financial reports</li> <li>• Financial and investment management</li> </ul>

As required under section 10.3(b) of the Agreement between MRM and the NT Government for the establishment of the Trust, the following tables provide details in relation to MRM's financial and non-financial contributions for the financial year. The total contribution by MRM during 2021/2022 was valued at \$1.37 million.

## Distributions

There were a number of previously approved projects ongoing during the reporting period, and new projects approved in 2021-22. A summary of the distributions made to grant recipients during the year is provided in the following table.



*Distribution of grant funding, 1 July 2021 - 30 June 2022*

<b>Financial Year approved</b>	<b>Program</b>	<b>Grant recipient</b>	<b>Focus area</b>	<b>Distribution (incl. GST)</b>
2021	Borrooloola School Two Way Learning 2021	Borrooloola School Council	Education	\$13,750
2020	KWILS Borrooloola	Katherine Womens Legal Service	Social and Community Development	\$26,312
2021	MAWA Lets be Seated	MAWA	Enterprise and Job Creation	\$5,500
2021	Yanyuwa Rock Art Book	Flinders University	Culture and Art	\$11,000
2021	JMF Competition Games	John Moriarty Foundation	Education	\$5,500
2020	Artback NT Remote Arts and Culture Program	Artback NT	Culture and Art	\$137,500
2021	Artback NT Music Program	Artback NT	Culture and Art	\$120,648
2021	MAWA Hard Wired	MAWA	Social and Community Development	\$11,000
2021	Seven Emu Station Power Safety Works	Jarrdimba Bayamuku Aboriginal Corporation	Social and Community Development	\$14,102.00
2021	Mungoorbada Facilities Upgrades	Mungoorbada Aboriginal Corporation	Enterprise and Job Creation	\$110,000
2021	Borrooloola School Breakfast Program	Borrooloola School Council	Education	\$16,500
2021	JMF Scholarship	John Moriarty Foundation	Education	\$38,225
2022	Vet Program	Roper Gulf Regional Council	Health	\$37,778.00
2022	Four Clans Artwork Exhibition	GYRACC	Culture and Art	\$7,150.00
2020	Duwarra wujara Animation	Monash University	Culture and Art	\$9,028.12

## 6. Outcomes Based Checklist

### Key Performance Measures

The following key performance measures have been identified through the various Trust documents in relation to reporting responsibilities. These indicators will be used to measure the performance of the MRM Community Benefits Trust.

Area	Measures	Status
Governance	Compliance obligations met for MRM investment	✓
	Obligations for reporting met	✓
	Obligations for consultation met	✓
Investment	Percentage of available funds committed (i.e. MRM annual contribution) to grant programs and CBT-led development as directed by Board >85%	X
	Percentage of funding spent on administration costs <5%	✓
	Spread of grant funding across the region	X
	Performance against priorities and needs	✓
Project outcomes	Outcomes of grant investments based on project reports	✓

#### Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

## Action Against Priorities

The *Community Benefits Trust Three Year Plan* sets out preferences arising from both community consultation and the Board's strategic workshop held annually. In addition, the Trust Agreement sets out commitments for the life of the Trust.

Priorities are summarised in the following table along with a brief commentary on the status of action taken during 2021-22. Overall, it demonstrates that the Trust is continuing to act in line with the preferred needs of the community and its overarching objectives.

Focus areas and Commitments	Priorities	Status	Action taken
Culture and Art	<ul style="list-style-type: none"> <li>Maintain and improve arts and cultural events</li> </ul>	→	<ul style="list-style-type: none"> <li>The Trust continues to support projects in the area of Culture and Art, with three projects currently active in this category. These projects focus on cultural awareness and promotion, storytelling, creativity, collaboration, and providing activities and professional development opportunities.</li> </ul>
Social & Community Development	<ul style="list-style-type: none"> <li>Youth Services and Activities with a Focus on Culture</li> </ul>	→	<ul style="list-style-type: none"> <li>Development of the Youth Strategy which will inform planning, design, and delivery of youth services and programs in Borroloola</li> </ul>
	<ul style="list-style-type: none"> <li>Men's Space and business</li> </ul>	→	<ul style="list-style-type: none"> <li>Ongoing development and upgrades by Roper Gulf Regional Council to facilities and infrastructure</li> </ul>
	<ul style="list-style-type: none"> <li>Sport and recreation activities</li> </ul>	→	<ul style="list-style-type: none"> <li>Bike riding activities established in Robinson River and Borroloola</li> </ul>
	<ul style="list-style-type: none"> <li>Repair town camp roads</li> </ul>		<ul style="list-style-type: none"> <li>CBT-led investigations into land development for community purposes</li> </ul>
	<ul style="list-style-type: none"> <li>A multiuse community hub</li> </ul>		<ul style="list-style-type: none"> <li>Supporting events that are focused on young people</li> </ul>
Education		→	<ul style="list-style-type: none"> <li>Ongoing support for education programs, including Two Way Learning and Breakfast Program, as well as activities for young people through MAWA and JMF</li> <li>Continuation of John Moriarty Foundation Scholarships program</li> </ul>
Enterprise & Job Creation	<ul style="list-style-type: none"> <li>Community bus service</li> </ul>	→	<ul style="list-style-type: none"> <li>Progressing land development opportunities</li> </ul>
	<ul style="list-style-type: none"> <li>Work experience at the mine</li> </ul>		
Environment			
Health	<ul style="list-style-type: none"> <li>Primary Health Care - empower people to take more control of their health</li> </ul>	→	<ul style="list-style-type: none"> <li>Supporting the RGRC Vet Program</li> </ul>

### Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

## Appendix 1: All Submissions July 2021 - June 2022

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2022	Summary
Savannah News	Outbush Photography/MAWA	Social and Community Development	\$7,381	Not executed	Free monthly publication for the community. Providing access to information relevant to meetings, festivals, and general community happenings as well as out of town functions.
Mobile Laundry Van Borroloola	Orange Sky/MAWA	Social and Community Development	\$300,000	Not supported	Establish a remote laundry service in Borroloola in partnership with a local organisation.
Yanyula Town Square	Mabunji Aboriginal Resource Indigenous Corporation	Social and Community Development	\$94,000	EOI - Awaiting further information	Pilot project to develop a bough shed in the Yanyula Town Camp, to act as a 'town hall' space for members of the town camp to meet, discuss and negotiate all manner of matters. This will be a simple free standing structure with insulated roofing and concrete floor.
Archaeology with Marra Families at Limmen National Park	Flinders University	Environment	\$320,000	Approved - not executed	Developing a cultural heritage management plan for Limmen National Park. Flinders and Monash Universities are assisting with an archaeological assessment.
Healthy Pets Healthy Communities	Roper Gulf Regional Council	Health	\$156,420	Executed	Veterinary program and services for Borroloola and Robinson River.
Waralungku Artists Book	Waralungku Arts Centre	Culture and Art	\$60,000	EOI - Awaiting full application	Producing a 'glorious, irresistible' coffee table book celebrating the artists of the arts centre.
Lighting up Borroloola and Christmas Party	MAWA	Social and Community Development	\$8,600	Executed	Christmas lights competition for the community.
Training and Future Employment into Transport Industry	Carpenteria Transport	Enterprise and Job Creation	\$500,000	Not supported	Create employment and training opportunities for the local community
3A Training	Robinson River School FaFT and Stay Play and Learn	Education	\$6,000	Not supported	Funding to get training in Katherine

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2022	Summary
Four Clans Exhibition	Godinymayin Yijard Rivers Arts and Culture Centre	Culture and Art	\$14,100	Executed	Host and present the arts of the Waralungku Arts Centre at an exhibition in 2022.
Remote Laundry	Orange Sky/MAWA	Social and Community Development	\$181,312	Not supported	Establish a remote laundry service in Borrooloola in partnership with a local organisation.
Two Way Learning	Borrooloola School	Education	\$20,000	Executed	Improve student engagement by promoting Family Fun Days and Art Activities that build cultural identity
Awara Revival Project	Yanyuwa Feral Animal Control	Environment	\$234,000	Not supported	This program seeks support in providing a land management service by controlling and monitoring invasive species in the Narwinbi land trust through feral animal eradication. This
Broke n Spanners	MAWA	Enterprise and Job Creation	\$9,000	EOI - Awaiting full application	Engage people interested in mechanical and electrical automotive repairs and small engine repairs to provide this service to the community.
Back Roads Bush Tracks	MAWA	Social and Community Development	\$6,200	EOI - Awaiting full application	Upkeep and maintenance of the bikes as they are getting wear and tear from the environment.
Thunders AFL, Juniors AFL and Women's Softball	Borrooloola Football and Sporting Club	Health	\$119,719	EOI - Awaiting full application	The Borrooloola Football and Sporting Club are looking to establish a women's softball team, a Juniors AFL team and continue the Borrooloola Thunders participation in the Barkly League.
Microenterprise Development Support to Borrooloola and Surrounding area	Many Rivers Microfinance	Enterprise and Job Creation	\$152,000	EOI - Awaiting full application	Many Rivers is proposing to enhance our support to aspiring business owners in Borrooloola and surrounding area with a consistent presence offering face to face support on a regular basis.
Borrooloola Youth Opportunity Program		Social and Community Development	\$353,100	Not supported	Identifying and providing case management to individual young people in Borrooloola and surrounding areas.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2022	Summary
Grounds Maintenance Equipment	Waralungku Arts	Social and Community Development	\$7,200	Executed	Need to purchase additional equipment for the ongoing maintenance of the grounds of the art centre.
Territory Day Celebrations	Borroloola Gulf Show Society	Social and Community Development	\$16,550	Executed	Celebrate Territory Day with a fireworks display in Borroloola to be held at the Showgrounds.

## Appendix 2: CBT Led Developments July 2021 - June 2022

Project or Program	Focus area	Value (ex GST)	Status at 30 June 2022	Description
Academic Assistance Bursary	Education	\$153,044.49	In progress	Provide funding to support high school students in Borrooloola, Robinson River, Outstations and Town Camps in the purchase of essential IT equipment (computers, laptops, tablets and accompanying supplies) for school.
Borrooloola Land Developments	Enterprise and Job Creation	\$565,000.00 - land purchase \$45,247.00 - other	In progress	Investigating options for a land development opportunity in Borrooloola at 6 Searcy Street.
Youth Strategy	Social Community and Development	\$60,000.00	In progress	Development of a Youth Strategy for Borrooloola and Robinson River.
Teleconference Hubs	Social and Community Development	\$47,332.00	Complete	CBT purchased and installed three remote video conferencing hubs in Borrooloola and Robinson River to facilitate remote collaboration
Borrooloola Signage Strategy	Social and Community Development	TBA	In progress	Development of town signage using the Four Clans Artwork

## Appendix 3: Three Year Plan Aspirations Summary

### Legend:

GREEN HIGHLIGHT

a project meeting this aspiration is being/has been delivered

YELLOW HIGHLIGHT

a project meeting this aspiration is progressing/planned

NO HIGHLIGHT

Not yet progressed

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
ASPIRATIONS					
<p>CBT Directors</p> <ul style="list-style-type: none"> <li>Improving cultural awareness of non-locals</li> <li>Young men's groups and business</li> <li>Make sure the Malandarrri festival becomes even more successful</li> <li>Culture camps for young people</li> <li>Improve the Borrooloola Art Centre</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Annual cultural arts event: Malandarrri Festival</li> <li>NT Film festival at Arts Centre</li> <li>Monthly Community Arts Market</li> <li>Workshops with traditional and contemporary foods</li> <li>Culture camps for young people</li> </ul>	<p>CBT Directors</p> <ul style="list-style-type: none"> <li>A Men's space - Rehabilitation space for men</li> <li>Youth Program</li> <li>Improved local safety</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Men's Space</li> <li>Youth service and activities</li> <li>Sport and recreation coordinator</li> <li>Show and rodeo</li> <li>Streetlights in the camps</li> <li>Skate/BMX facility</li> <li>Fix big potholes on the road in camps</li> <li>After hours transport</li> <li>Animal-based activities for young people</li> <li>Community rodeo workshop</li> <li>16-18-year age group need better representation</li> </ul>	<p>CBT Directors</p> <ul style="list-style-type: none"> <li>The CBT supports the directives of the School Education Committee</li> <li>Strengthen pathways</li> <li>Health and hygiene (e.g. get the "Healthy Houses' back)</li> <li>Support apprentices</li> <li>Support our young people</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Funding for science, technology, engineering and mathematics</li> <li>Educational activities on country, e.g. culture camps</li> <li>Aboriginal language teaching - not funded by NT Govt.</li> <li>Connect education to jobs in the region</li> <li>Deadly Treadlies - bike repair workshop</li> </ul>	<p>CBT Directors</p> <ul style="list-style-type: none"> <li>New positions for apprentices at MRM</li> <li>Increase diversity targets at MRM</li> <li>Tourism</li> <li>Enterprise creation</li> <li>Scholarships</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Train local young people to work on building new houses in Borrooloola</li> <li>A Business Hub through Mabunji</li> <li>Cattleman's workshop at Robinson River</li> <li>A bus service to transport workers to McArthur River Mine</li> <li>Financial support for small businesses</li> </ul> <p>Young People</p> <ul style="list-style-type: none"> <li>Work experience with the mine - lots of young people want to work at the mine</li> </ul>	<p>CBT Directors</p> <ul style="list-style-type: none"> <li>Fix Bridge over McArthur River</li> <li>Need more bins in the community</li> <li>Tree planting in Borrooloola</li> <li>Carbon farming</li> <li>Weed management</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Junior sea rangers</li> <li>Stabilise erosion at Black Rock - Important area for families to meet</li> <li>Plant for medicine and food - to keep them healthy for next and future generations</li> <li>Our Special places and sacred sites - sacred sites remain sacred and Macassan sites remain intact and stories shared</li> <li>Dugong, turtle and other marine animals,</li> </ul>	<p>CBT Directors</p> <ul style="list-style-type: none"> <li>Support local health outcomes</li> <li>Dispensary</li> <li>Early intervention</li> <li>Early detection</li> <li>Men's health program</li> <li>Community Liaison Officer</li> </ul> <p>Key Stakeholders</p> <ul style="list-style-type: none"> <li>Dialysis</li> <li>Men's health</li> <li>Health services outreach to remote and hard-to-reach communities</li> <li>Primary health care - empower people to take more control of their health</li> <li>Health education and awareness raising</li> <li>Mental health support</li> <li>Youth services with a focus on young people's health</li> </ul>



Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> <li>Language centre</li> <li>Aboriginal language teaching</li> <li>NAIDOC Week activities</li> <li>The 'Journey' – a week-long walk to learn about stories and culture</li> <li>Art skills training opportunities to generate income streams for remote artists</li> <li>Production and event training</li> <li>Cultural tourism opportunities: dancing and damper, art centre development and bush medicine and tucker activities</li> <li>Employment and professional development opportunities for Borrooloola Arts Manager and Project Officer</li> </ul> <p>Borrooloola School staff</p> <ul style="list-style-type: none"> <li>More community workshops</li> </ul> <p>Young People</p> <ul style="list-style-type: none"> <li>An outdoor cinema, affiliated with the school</li> </ul>	<ul style="list-style-type: none"> <li>Juvenile diversion activities</li> <li>Community bus service</li> <li>Short-term accommodation for men returning from prison</li> </ul> <p>Young People</p> <ul style="list-style-type: none"> <li>Water park</li> <li>Fitness Gym</li> <li>AFL competition</li> <li>Skate or BMX track</li> <li>Mountain bike track</li> <li>Recreation Centre</li> <li>Waterpark</li> <li>A club for young adults</li> </ul> <p>Borrooloola School staff</p> <ul style="list-style-type: none"> <li>Multiuse community hub</li> <li>Family picnic area/BBQ</li> <li>Mountain bike and a town loop track</li> </ul> <p>Robinson River</p> <ul style="list-style-type: none"> <li>Women's group and men's group.</li> <li>Culture camps for boys and girls separately</li> <li>Bus service to Borrooloola</li> <li>Community Playground (with waterplay)</li> <li>More trees (mangoes and tamarind)</li> <li>New night patrol car</li> </ul>	<ul style="list-style-type: none"> <li>– could train kids to repair bikes and make a business out of it.</li> <li>Workshop space so young people can learn a trade, e.g. carpentry, cabinet maker</li> <li>Focus on getting more young people into school</li> <li>Provide excursions to the city to show what you can achieve</li> <li>Have a school formal to give young people something to aim for</li> </ul> <p>Young People</p> <ul style="list-style-type: none"> <li>Vocational workshops in hairdressing, hospitality, music, singing, dancing and make up, nails and beauty.</li> <li>Bicycle repair workshop</li> </ul> <p>Borrooloola School staff</p> <ul style="list-style-type: none"> <li>Families as First Teachers (FaFT) and preschool 4WD bus</li> <li>Books in Home for FaFT</li> </ul> <p>Robinson River</p> <ul style="list-style-type: none"> <li>Irrigation for the farm/bush tucker garden</li> <li>A greenhouse</li> </ul>	<ul style="list-style-type: none"> <li>A community job expo at the high school</li> <li>Training opportunities</li> </ul> <p>Robinson River</p> <ul style="list-style-type: none"> <li>Traineeships at the mine</li> <li>A Nursery</li> <li>Tourism</li> </ul>	<p>and water beef – safe environment for water beef and healthy populations into the future</p> <ul style="list-style-type: none"> <li>Waterholes, estuaries and wetlands on Yanyuwa Country are in a healthy condition by 2030</li> <li>Establishment of Marranbala Land and Sea Management Aboriginal Corporation</li> </ul> <p>Borrooloola School staff</p> <ul style="list-style-type: none"> <li>Bush Medicine tree/shrubs garden at school</li> <li>Permanent bins/recycling bins on outstations – Wandangula, Millie, Devil's Springs</li> <li>Community veggie garden</li> <li>Plant more trees along Robinson Rd/Borrooloola turnoff</li> <li>Families as First Teachers (FaFT) school garden beds</li> </ul>	<ul style="list-style-type: none"> <li>Drug and alcohol awareness and training</li> </ul> <p>Borrooloola School staff</p> <ul style="list-style-type: none"> <li>Shade structure over preschool play area</li> </ul>

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> <li>• Performance space</li> <li>• New arts centre</li> <li>• Indigenous Hip Hop Projects</li> <li>• Mural painted at proposed skate park</li> </ul>	<ul style="list-style-type: none"> <li>• A local radio station</li> <li>• A safe house</li> <li>• Gym upgrades</li> <li>• Basketball court upgrades</li> </ul>	<ul style="list-style-type: none"> <li>• A Hip-Hop program</li> <li>• Trees replanted after the cyclone</li> <li>• A language centre</li> <li>• School holiday programs</li> <li>• An AFL team</li> <li>• Toys and educational material at creche</li> <li>• A full-time Family First (FAF) Teacher</li> <li>• School excursions to McArthur River Mine</li> <li>• Welding course for school leavers</li> </ul>			

