3 YEAR STRATEGIC PLAN 2016 – 2018

- Vision: By 2028 to contribute to being a vibrant, thriving, healthy region
- **Objectives:** Facilitate ongoing sustainable development of the community in the region including community capacity building and local business enterprise development.
 - Create jobs and training opportunities

- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes

- Enhance the positive and social economic impact of McArthur River Mining's mining operations resulting from the open pit mining operations on the community and the region as far as is reasonably practical.

- Focus areas: The areas of focus where the Trust will contribute to achieve this vision
 - 1. EDUCATION AND JOB CREATION
 - 2. SOCIAL AND COMMUNITY DEVELOPMENT
 - 3. HEALTH
 - 4. ENVIRONMENT
 - 5. CULTURE AND ART

The Key Focus Areas of Development for the MRM CBT Strategic Plan 2016 – 2018

EDUCATION AND JOB CREATION		
Context: where we stand in 2016 The MRM CBT acknowledge that in the Borroloola and Robinson River regions a comprehensive Education and Training System across the Primary, Secondary, Tertiary and Adult Education fields should be supported to achieve essential development that will improve Education, Enterprise and Employment Outcomes.	 Priority actions 2016 - 2018: what we need to do to make real progress by 2018 Primary and Secondary Education - Improved Literacy, increased resources, including teacher contract time, Enabling School Attendance Teaching of Traditional Languages and Cultural knowledge Introduce/promote individual educational bursaries and scholarships through the Trust Providing stronger pathways between education, training and jobs (mapping) Facilitate Enterprise Development / support for SME in the region Tourism Development including Cultural Centre, and SME Tourism Enterprises. 	 Progress: what we hope to deliver by 2018 ✓ CBT Grants program (an investments) reflect priorities ✓ New CBT program provides increase support for students in further education ✓ Targeted support provided to innovative training & employment pathways
SOCIAL AND COMMUNITY DEVELOPMEN	п	
Context: where we stand in 2016 The MRM CBT acknowledge that in the Borroloola and Robinson River regions an overall Plan for the Future (MasterPlan) that promotes community development and will offer a standard of living and lifestyle equivalent to other major regional centres is required.	 Priority actions 2016 - 2018: what we need to do to make real progress by 2018 Improved Housing including supporting partnership/s with local organisations to further develop capacity with emphasis on construction, maintenance and life skills programs. Safer and prosperous communities supported through development of Town Plans Re-Connection to Country (Cultural Revitalisation) Development of a regional recreation plan Youth Development Program for youth and youth support providers to develop young leadership programs (Clontarf, youth round table). Mens Support Program incorporating counselling, Prisoner reintegration into community 	 Progress: what we hope to deliver by 2018 ✓ CBT Grants program (an investments) reflect priorities ✓ Board support to establish / grow local housing enterprise/s ✓ Community cultural aspirations identified and plan for development in place ✓ Youth engagement with MRM CBT (innovated approaches tried and new plan developed)

HEALTH		
Context: where we stand in 2008 The MRM CBT through community consultations in Borroloola and Robinson River regions acknowledge that improved Health and Wellbeing outcomes as important for the overall wellbeing of the region. The CBT has auspiced the Menzies School of Health Research to assist the community to develop a long term Health Action and Investment Plan.	 Priority actions 2016 - 2018: what we need to do to make real progress by 2018 Chronic disease management initiatives specifically in the area of kidney dialysis and diabetics Improved mental health outcomes with an emphasis on counselling services. Support for employment of local health workers and capacity building of community to better support service provision (in particular dialysis) Identify best approach for CBT to support better health outcomes through the implementation of the Borroloola region health action plan (Menzies research). 	 Progress: what we hope to deliver by 2018 ✓ CBT Grants program (an investments) reflect priorities ✓ New or extended chronic disease initiatives implemented
ENVIRONMENT		
Context: where we stand in 2008	 Priority actions 2016 - 2018: what we need to do to make real progress by 2018 Better efficiencies in Land Management through supporting current Ranger group initiatives while fostering regional coordination and resource sharing with MRM, the NLC and Government agencies 	 Progress: what we hope to deliver by 2018 ✓ CBT Grants program (an investments) reflect priorities
CULTURE AND ART		
Context: where we stand in 2008	 Priority actions 2016 - 2018: what we need to do to make real progress by 2018 Maintenance of local culture and language which can be achieved through "back to country" programs (cultural revitalisation) and "caring for country" initiatives. Promoting the unique art, stories and cultural artefacts of the region . This is achieved through continued support of local programs while developing a long term strategy for the Borroloola and Robinson River areas. 	 Progress: what we hope to deliver by 2018 ✓ CBT Grants program (an investments) reflect priorities