



McARTHUR RIVER MINE
COMMUNITY BENEFITS TRUST



ANNUAL REVIEW 2021

08 December 2021

MRM Community Benefits Trust
ABN 32 726 745 226

Registered address:
Deloitte
Level 11, 24 Mitchell Street
Darwin NT 0800

Cover Image

Rocky Creek Bridge Opening (Source:
Northern Territory Government)

Executive Summary

In 2021 the MRM Community Benefits Trust marked its fourteenth year of operation. Programs supported by the Trust in the 2020-21 financial year has seen the approval of 16 new grants valued at \$778,715.72. The grant programs have supported five of the six focus areas of the Trust (Education, Enterprise and Job Creation, Health, Social and Community Development, and Culture and Art).

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Back Roads Bush Tracks Riding Program	MAWA	Health	\$19,000	Providing weekend and holiday program for youth and young adults to enjoy the simplicities of push bike riding amongst a group of enthusiastic people, enjoying country and wellbeing along with social outcomes.
Women's Legal Representation & Education: Borroloola	Katherine Women's Legal Service	Social and Community Development	\$35,880	KWILS shall provide a lawyer to support person to assist women at the Circuit Court in Borroloola. In particular this would assist Domestic Violence victims to navigate the Court process.
Borroloola Thunders AFL	Borroloola Football and Sporting Club Inc.	Health	\$136,290	Support the establishment and ongoing development of the Borroloola Thunders AFL team who are participating in the Barkly AFL Competition.
JMF Competition Matches	Moriarty Foundation	Education	\$20,000	The objective of this project is to implement a fortnightly youth football competition for a combined team from Borroloola and Robinson River, to travel to Katherine throughout 2021. The trips are an incentive for the players to attend school and demonstrate role model behaviours.
Health Outreach Trailer	Borroloola Primary Health Care Centre	Health	\$26,913.72	The outreach project plans to deliver primary health care outside the clinic setting. The program was implemented in the wake of COVID 19 which showed a significant reduction in presentations to the clinic. Clinic staff have set up immunisation clinics to increase rates of influenza vaccination in the community, and trips to outstations. This trailer will be able to transport equipment and education resources to help clinic staff provide health checks, health education and promotion to improve the outcomes of the Outreach Program.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Music Program	Artback NT	Social and Community Development	\$109,680	A 12 month music program run one afternoon for 30 weeks of the year for all members of the community. This will include regular music practice and opportunities to mentor and teach, singing/song writing, women's choir, instrument/equipment/producti on training, bringing artists in for workshops, additional special events and programs. The music program responds to needs identified in the community.
BMX Bikes Robinson River	Mungoorbada Aboriginal Corporation	Health	\$15,080	The purchase of 20 BMX bikes for the Robinson River and the school's sports and recreation program. The project will become a key component of the Sports and Recreational program and the school is keen to incorporate the bikes into their own activities.
Robinson River Community Training, Meeting and Conference Centre	Mungoorbada Aboriginal Corporation	Enterprise and Job Creation	\$140,000	This will provide a space for the community to undertake online training and participate in online education programs, as well as provide a facility to accommodate community meetings. This project would provide a location for students to participate in educative programs via the teleconferencing facilities.
Wunala Creche - Learning Environment design and implementation	Mabunji Aboriginal Resource Indigenous Corporation	Education	\$12,000	This project is to design two distinct age group learning environments, supply natural space furniture and materials for pre-schoolers, and supply safe space toddler furniture for 0-3 years. The project includes a greenhouse for a bush tucker garden for children to grow fruit and vegetables to be connected to the environment. In addition a blackwood display cabinet will be placed in the creche foyer to display local cultural resources made by the community clan groups.
Hard Wired	MAWA	Social and Community Development	\$10,000	The project involves fitting out the building with internet and other conference facilities which enable the community and other businesses access to necessary services and technology.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Let's be Seated	MAWA	Enterprise and Job Creation	\$5,000	This project involves fitting out the MAWA office with furniture and other equipment so they are able to host community meetings and other events.
Deadly Cutz	MAWA	Education	\$4,232	This project will bring 'Deadly Cutz' to Borroloola in the school holidays to provide hair cuts, mentoring, host a disco and engage with kids during the visit.
Seven Emu Station Power Safety Works	Jarrdimba Bayamku Aboriginal Corporation	Education	\$25,640	This project involves works to move a generator on the property, and to underground the power cabling across the program area and between buildings and structured at Seven Emu to ensure the site is safe for young people and team, and risks to injury are mitigated. This will ensure the safer operations of programs at Seven Emu Station.
Two Way Learning	Borroloola School	Education	\$25,000	The aim of this project is to improve student engagement by promoting Family Fun Days and Art Activities that build cultural identity. Each term there are two Family Fun Days, each with a theme and prizes for community members who participate. There will also be an art project each semester that will bring students and families together to create an art piece for the school.
Jakarda wuka (Too many stories): narratives of rock art from Yanyuwa Country	Flinders University	Culture and Art	\$15,000	This project is about researching, writing and publishing a book about Yanyuwa rock art found throughout the Sir Edward Pellew Islands. It was instigated by the Yanyuwa Families Group in 2010 when senior members of this group invited Bradley, Brady, and Kearney to work with them and the li Anthawirrayarra Sea Ranger Unit to survey for, and record rock art sites across the Sir Edward Pellew Islands. This collaboration has involved the collection and documentation of the many stories and songs associated with these places.
JMF Scholarships	Moriarty Foundation	Education	\$179,000	Continued support of the three continuing 2021 Scholarship holders until they finish year 12.
Total			\$778,715.72	

In addition to these projects, during the reporting period the Trust worked on internally led projects that bring immediate and longer-term benefit to the region that sit outside the grants program. These include:

- School Bursary Funding
- Borrooloola Land and Housing Developments
- Copyright Clearance Officer
- Design and Development Services
- BMX Track
- Youth Service Scoping Study
- Community Bus Service
- CBT Bus Transfer
- Borrooloola Signage Strategy
- Borrooloola Teleconference Facilities

For further information see Appendix 2.

The Trust Board met four times during the year in addition to the Annual General Meeting for the previous financial year, held in November 2020.

In the 14 years to 30 June 2021, the Trust has committed over \$18 million (ex GST) to 130 projects (both grants and CBT-led projects). During the 14 years that the Trust has been active, its supported programs have reached across the entire gulf region targeted. While the majority has centred around the town of Borrooloola, programs have also supported the communities of the Sir Edward Pellew Islands, King Ash Bay, Robinson River and Kiana. Significantly, the benefits of these programs have also been shared among the four local Indigenous language groups that are represented on the Trust board - Gudanji, Marra, Yanyuwa and Garrwa - and their representative organisations.

This Annual Review provides a summary of the Trust's activities during the 2020-21 financial year and its financial position.

The Special Purpose Financial Report prepared by Trust accountant, Deloitte, and audited by TDH Accountants is also provided. The financial position of the Trust is summarised as follows:

- A surplus of \$233 to the year ending 30 June 2021
- Operating costs at 12.4% of total revenue
- Cash and bank balances of \$7.9 million enabling the Trust to consider supporting major projects, honour commitments already approved and continue to allocate a high percentage of annual revenue to grant funding.

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1. MRM Community Benefits Trust Overview

On 4 July 2007, McArthur River Mining (MRM) and the Northern Territory Government (NTG) entered into an agreement to establish the MRM Community Benefits Trust (the Trust) as a vehicle for delivering social and economic benefits to the Borroloola regional community.

Objectives

The Trust aims to:

- Facilitate ongoing sustainable development of the community and the region including community capacity building and local business enterprise development
- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes
- Enhance the positive social and economic impact of MRM's mining operations on the community and the region as far as is reasonably practical
- Create jobs and training opportunities.

Commitments

The Trust is committed to supporting:

1. Employment, training and enterprise development generated both through MRM's mining operations and in the wider Borroloola economy including:
 - a. Fulfilling MRM's target to achieve 20% workforce participation by Indigenous people
 - b. The commitment to generate and support the establishment of one new local business per annum to supply a product or service to the mine
2. A community-based package of social and economic programs, benefiting: enterprise and job creation; environment; education; social and community development; health; culture and art.

Charitable Purpose

The charitable purpose of the Trust is to provide:

- Grants, scholarships, bursaries and other assistance for education, vocational training and enterprise development
- Grants and other assistance for community infrastructure and community development, including the promotion of initiatives in the areas of health, law, arts, sport and culture.

This Report

This report covers the operations of the Trust for the financial year ending 30 June 2021.

As required under the Trust Deed, this Annual Review includes:

- A summary of the Trust's activities
- The financial position of the Trust
- Details of the distributions made by the Trustee during the financial year and the projects to which the distributions relate
- Impact on regional development, new jobs and community infrastructure.

Please note:

- All dollar values for grants committed are quoted excluding GST, unless otherwise stated.
- All reporting is on a financial year basis with this report and its financials relevant to the year ending 30 June 2021.

2. Trustee Board

Directors

The Trustee Board comprises nine Directors whose roles are to manage the Trustee Company's business and affairs, authorise payments and appoint and oversee the supporting officers. The Board members during the 2020-21 financial year were as follows.

Trustee Directors, 2020-21

Constitutional requirement	Director	Changes
Two Directors nominated by MRM, including one independent	Sam Strohmayer Chief Operating Officer, Glencore Zinc Assets in Australia	David Oestreich replaced Sam Strohmayer in February 2021
	David Oestreich Asset Manager, Glencore Zinc Division	
	Michael Burgess Independent Director	
Two Directors nominated by the Northern Territory Government, including one independent	Mike Reed Independent Director	Sadly, Mike Reed passed away in November 2020
	Jake Quinlivan Regional Executive Director, Big Rivers Region, Department of Chief Minister	
One Director elected by Community Members	Stan Allen	
Four Directors representing Indigenous Members	Noel Dixon Garrwa Traditional Owner	
	Samuel Evans Marra Traditional Owner	
	David Harvey Yanyuwa Traditional Owner	
	Allan Baker Gudanji representative	

The four Directors representing Indigenous Members are nominated annually by the Board of MAWA as the representative body for the four language groups within the region. A proxy Director has also been nominated for Marra and Yanyuwa. Andrew Firley, Coordinator of MAWA, attends and participates in the Board meetings as an ex-officio member and adviser to the Indigenous Directors.

Allocations and Investment Committee (AIC)

The Committee is comprised of the community-based Directors, the Project Officers and an MRM representative.

The role of the Allocations and Investment Committee is to review grant submissions, discuss their merits, assess them against community needs and provide a recommendation

to the Board on whether to approve or decline the grant. The intent of the Committee is to provide a forum for debate and discussion, particularly among local Directors.

In 2018, Project Officers developed a two-stage process for grants:

- Stage 1 - Simple 2-page EOI presented to full board including AIC, for input and suggestions, if supported progress to full application
- Stage 2 - Full Application (NB if a project is well considered and realised it can proceed straight to stage 2 Full Application)

Note: The functions of the Allocations and Investment Committee (AIC), as described in the Trust Deed has been integrated into the board.

The board resolved to integrate the Allocations and Investment Committee functions within the Board meetings which provides efficiencies to board members.

Board Meetings

A quorum for a meeting of Directors is five, with at least two of the Directors forming the quorum having been nominated by each of the Foundation Members.

Attendance at Board Meetings, 2020-21

<i>Director</i>	<i>12 August 2020</i>	<i>25 November 2020</i>	<i>17 February 2021</i>	<i>19/20 May 2021</i>	<i>Total meetings</i>
Sam Strohmayer	✓	✓	✓		3
David Oestreich			✓	✓	2
Michael Burgess	✓	✓	✓	✓	4
Jake Quinlivan	✓	✓	✓		3
Mike Reed	✓				1
Stan Allen	✓	✓	✓	✓	4
Allan Baker	✓	✓	✓	✓	4
Samuel Evans	✓P		✓	✓	3
David Harvey	✓	✓	✓P		3
Noel Dixon	✓	✓	✓	✓	4
<i>Total attending</i>	<i>9</i>	<i>7</i>	<i>10</i>	<i>6</i>	

- Term of engagement as Director
 ✓ In attendance
 ✓P Proxy in attendance

All meetings in 2020-21 had a quorum ensuring agenda items were able to be ratified at each meeting.

3. Trust Activities

2020-2021 Operations

Project Officer

Plan C acted as the Community Benefits Trust Project Officers for the 2020-21 financial year. This is year three of a three-year contract for Plan C.

Marketing

Since the Trust began operations, all information relating to its activities has been available online through the MRM website. During 2017, the Board launched a new, dedicated website: www.mrmcommunitytrust.com. This site continues to be used in 2020-21, and the site is continually updated to ensure it is maintained and up to date.

The McArthur River Mine Community Benefits Trust Facebook page at the end of June 2021 had 742 followers, an increase of 155 followers from the previous year. In the 2020-21 financial year, the Facebook page was continually monitored and updated with many posts being uploaded to keep people informed through social media. The Project Officers also monitor social media for mentions, tags and shout outs to the Trust.

Consultation

Project Officers visited Borroloola three times during the 2020-21 reporting period to conduct engagement. Further consultation was conducted remotely via email, zoom/MS Teams or telephone.

Travel restrictions as a result of Covid-19 prohibited access to remote communities in the Northern Territory. As Borroloola and Robinson River were closed off from visitation, engagement and consultation was required to be conducted remotely. The August board meeting was conducted via online video conferencing software Zoom.

Financial Reporting

Deloitte together with Board Members have continued their work in improving financial reporting, ensuring clear reports are provided quarterly.

Strategic Planning

The 2019-2022 Three-Year Plan has been drafted based on review of the previous plan, community and stakeholder engagement, and review of other relevant documents.

A summary of the aspirations identified for each focus area can be found in Appendix 3. Additional engagement throughout the 2020-21 year is identified in the 2021/2022 Annual Plan.

4. Grants

Ongoing Programs

Programs approved and contracted in prior years that continued to be active during the 2020-21 financial year, and where unexpended, committed funds remained on these investments totalled \$2,044,099.80 excluding GST (see table below).

Unexpended Committed Funds per Funding Category, as at 30 June 2021

Category	Amount (including GST)
Culture and Art	\$313,222
Health	\$209,361
Education	\$304,589
Enterprise and Job Creation	\$140,000
Environment	\$68,170
Social and Community Development	\$1,235,880
TOTAL (including GST)	\$2,271,222

Grants - New Programs

Submission outcomes

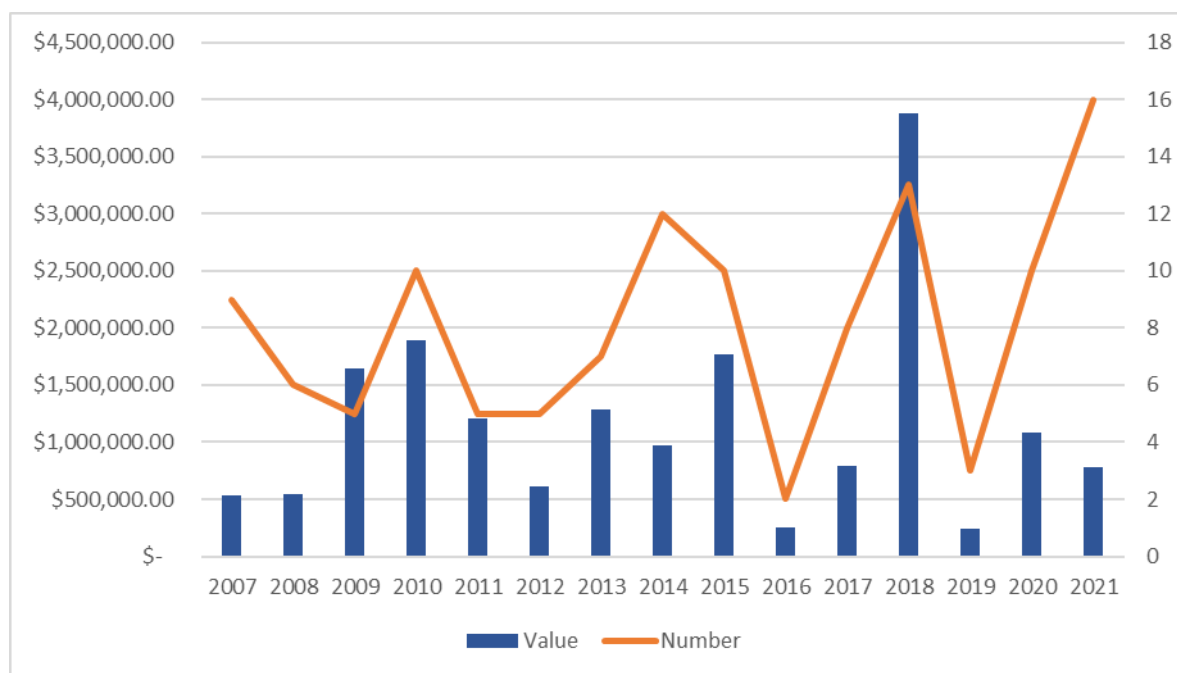
A total of 27 submissions were received and reviewed by the Board during the 2020-21 financial year. Of these, 16 were approved of which ten were executed prior to June 30, 2021. Two did not progress past expressions of interest. Refer to Appendix 1.

Allocation against Focus Areas

Annual Investment

During the 2020-21 financial year, the number of grants approved was higher than the average, however the value of the grants was lower. As previously indicated, 16 grants were approved with a total commitment of \$778,715.72 (ex GST). As shown in the graph below, there is typically wide variation from year to year due to variables such as the capacity of local organisations, size and scale of projects, time lags between project development, approval and delivery, and the influence of major projects.

Annual number and value of grants, 2007-2021



The new grants approved in July 2020 - June 2021 covered five of the six focus areas of the Trust and are divided as follows.

New Grants by Focus Area and Value, 2020-21

Focus areas	No. grants	Total grant value (ex GST)	% of total
Enterprise and Job Creation	2	\$145,000	19
Education	6	\$265,872	34
Environment	0	\$0	0
Health	4	\$197,283.72	25
Culture and Art	1	\$15,000	2
Social and Community Development	3	\$155,560	20
Total	16	\$778,715.72	100.0

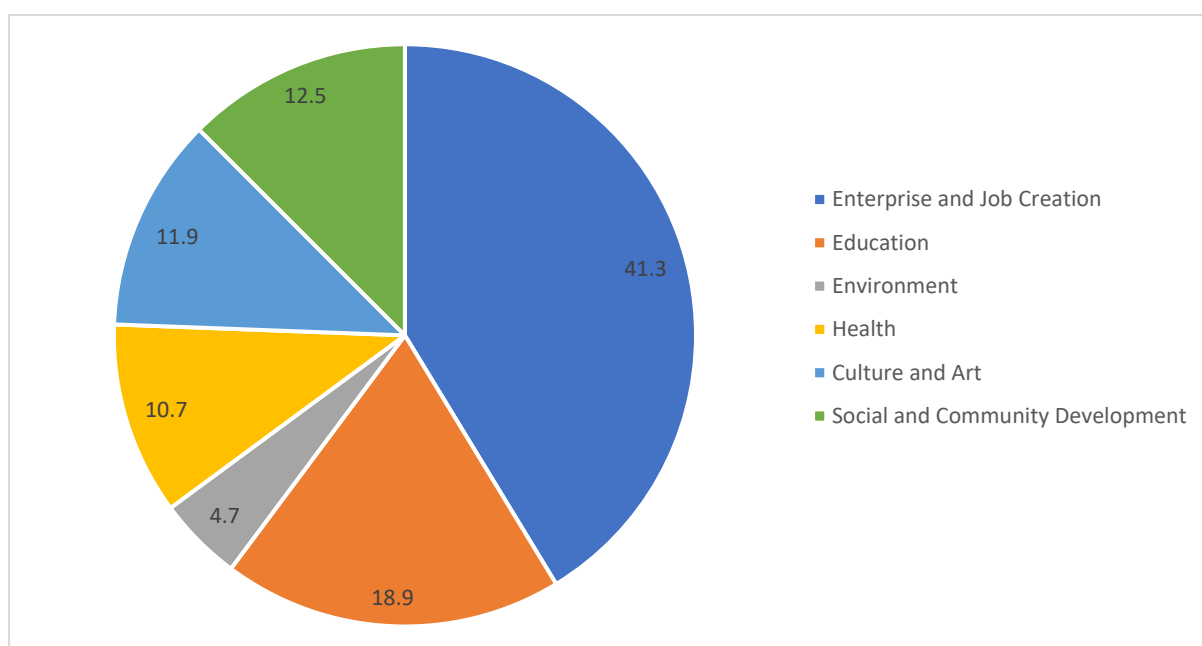
Trust History

The 2020-21 results bring the total number of grants approved since the formation of the Trust to 124 and the total value committed to \$17.8 million (ex GST). The allocation of all grants since the establishment of the Trust is demonstrated below.

Grants by Focus Area and Value, 2007-2021

Focus area	No. of grants	Value of grants (ex GST)	% of total value
Enterprise and Job Creation	31	\$7,340,670.77	41.3
Education	28	\$3,370,607.27	18.9
Environment	5	\$832,928.00	4.7
Health	20	\$1,908,201.75	10.7
Culture and Art	27	\$2,110,223.38	11.9
Social and Community Development	13	\$2,219,386.90	12.5
Total	124	\$17,782,018.07	100.0

Grants as a Percentage of Total Commitments, 2007 - 2021



5. Financial Report

Financial Indicators

The Special Purpose Financial Report for the year ended 30 June 2021 was prepared by Deloitte, independently audited TDH Chartered Accountants and approved by the Trust Board at the Annual General Meeting in December 2021.

Commentary on the key financial indicators is summarised as follows.

Key financial indicators, as at 30 June 2021

	2021	2020
Revenue	\$1,303,540	\$1,301,483
Funding expenditure	\$1,468,477	\$1,760,466
Operating expenses	\$161,743	\$84,597
Surplus / (Deficit) for the year	\$233	(\$466,068)
Cash and Bank Balances	\$7,886,092	\$8,302,920
Accumulated surplus	\$7,665,208	\$7,664,875

Revenue

The sole source of income for the Trust was the annual donation by McArthur River Mining Pty Ltd. All contributions by MRM are in line with compliance requirements.

Deficit

The 2020/2021 year saw a surplus of \$233. In addition, there was an increase in operating expenses, up from \$84,597 in 2020 to \$161,743 in 2021.

Investment income was down from \$238,256 in 2020 to \$90,853 in 2021.

The value of funding payments made this year was less than the previous year (\$1,468,477 compared to \$1,760,466).

Cash and Bank Balances

The Cash and Bank Balances of \$7.88 million represents the accumulated surplus, which decreased from \$8.3 million in 2020. The unexpended committed funds for 2021 was \$2.27 million.

This places the Trust in a strong financial position to consider supporting major projects, honour investments already approved and continue to allocate a high percentage of annual revenue to grant funding.

Financial and Non-Financial Contributions

The operating expenses of the Trust have been able to be sustained at a low percentage of revenue due to the contributions of MRM and the NT Government in providing management services for the Trust. The Project Officer role is performed by a consultancy appointed by MRM. In the past the Secretariat function has been provided by the NT Government. However, since the appointment of the new Project Officers in April 2018 (Plan C), the function is overseen by them.

Management services provided by Plan C as Project Officers and Deloitte (finance)

Project Officer & Secretariat	Deloitte (finance)
<ul style="list-style-type: none"> • Grant management - submissions, contracts, reporting, monitoring • Community consultation and engagement • New program/project development • Database management - grants, stakeholders • Information management - submissions, reports, studies, photographs • Administrative support for all Board meetings • Correspondence • Tracking Board activities and clarifying issues on request • Data and information management 	<ul style="list-style-type: none"> • Governance of the Trust - statutory returns and financial reports • Financial and investment management

As required under section 10.3(b) of the Agreement between MRM and the NT Government for the establishment of the Trust, the following tables provide details in relation to MRM's financial and non-financial contributions for the financial year. The total contribution by MRM during 2020 was valued at \$1.3 million.

Distributions

There were a number of previously approved projects ongoing during the reporting period, and new projects approved in 2020-21. A summary of the distributions made to grant recipients during the year is provided in the following table.

Distribution of grant funding, 1 July 2020 - 30 June 2021

Financial Year approved	Program	Grant recipient	Focus area	2021 Distribution (incl. GST)
2017	Remote Arts and Culture Program	Artback NT	Culture and Art	\$20,749
2017	Rocky Creek Bridge	DIPL	Social and Community Development	\$770,000
2019	Borrooloola School Breakfast Program	Borrooloola School Council	Education	\$33,000
2020	National Trust Police Museum	National Trust of Australia	Culture and Art	\$8,250
2020	Waralungku Arts - Supplies and Equipment	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$5,500
2020	Waralungku Arts Centre - Four Clans Artwork	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$5,060
2020	Fauna Survey Gulf Islands	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$33,000
2020	Vulcana Women's Circus	Vulcana Women's Circus Inc	Culture and Art	\$11,000
2020	JMF Scholarships	Moriarty Foundation	Education	\$82,500
2020	Remote Arts and Culture Program	Artback NT	Culture and Art	\$137,520
2020	Duwarrawujara Animation	Monash University	Culture and Art	\$45,141
2020	Back Roads Bush Tracks	MAWA	Health	\$10,450
2020	Health Trailer	Borrooloola Health Clinic	Health	\$14,850
2020	Soccer Excursions	Moriarty Foundation	Education	\$11,000
2020	Music Program	Artback NT	Culture and Art	\$33,000
2020	Borrooloola Thunders AFL	Borrooloola Football and Sporting Club	Health	\$68,634
2020	Cancer Council Closing the Gap	Cancer Council NT	Health	\$148,282
2020	Garrwa and Gunindirri Plant and Animal Book	Mabunji Aboriginal Resource Indigenous Corporation	Culture and Art	\$8,800
2021	Wunala Creche	Mabunji Aboriginal Resource Indigenous Corporation	Education	\$6,600
2021	BMX Bikes	Mungoorbada Aboriginal Corporation	Health	\$8,294

6. Outcomes Based Checklist

Key Performance Measures

The following key performance measures have been identified through the various Trust documents in relation to reporting responsibilities. These indicators will be used to measure the performance of the MRM Community Benefits Trust.

Area	Measures	Status
Governance	Compliance obligations met for MRM investment	✓
	Obligations for reporting met	✓
	Obligations for consultation met	✓
Investment	Percentage of available funds committed (i.e. MRM annual contribution) to grant programs and CBT-led development as directed by Board >85%	X
	Percentage of funding spent on administration costs <5%	✓
	Spread of grant funding across the region	✓
	Performance against priorities and needs	✓
Project outcomes	Outcomes of grant investments based on project reports	✓

Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

Action Against Priorities

The *Community Benefits Trust Three Year Plan* sets out preferences arising from both community consultation and the Board's strategic workshop held in June 2018. In addition, the Trust Agreement sets out commitments for the life of the Trust.

Priorities are summarised in the following table along with a brief commentary on the status of action taken during 2019-20. Overall, it demonstrates that the Trust is continuing to act in line with the preferred needs of the community and its overarching objectives.

Focus areas and Commitments	Priorities	Status	Action taken
Culture and Art	<ul style="list-style-type: none"> Maintain and improve arts and cultural events 	→	<ul style="list-style-type: none"> The Trust continues to support projects in the area of Culture and Art, with four projects currently active in this category. These projects focus on cultural awareness and promotion, storytelling, creativity, collaboration, and providing activities and professional development opportunities.
Social & Community Development	<ul style="list-style-type: none"> Youth Services and Activities with a Focus on Culture 	→	<ul style="list-style-type: none"> Development and implementation of the Youth Services Study which will inform planning, design, and delivery of youth services and programs in Borroloola Ongoing development and upgrades by Roper Gulf Regional Council to facilities and infrastructure Establishment of the Borroloola Thunders AFL team and plans for more sporting activities Bike riding activities established in Robinson River and Borroloola CBT-led investigations into land development for community purposes
	<ul style="list-style-type: none"> Men's Space and business 	→	
	<ul style="list-style-type: none"> Sport and recreation activities 	→	
	<ul style="list-style-type: none"> Repair town camp roads 		
	<ul style="list-style-type: none"> A multiuse community hub 		
Education		→	<ul style="list-style-type: none"> Ongoing support for education programs, including Two Way Learning and the Music Program Continuation of John Moriarty Foundation Scholarships program
Enterprise & Job Creation	<ul style="list-style-type: none"> Community bus service 	→	<ul style="list-style-type: none"> Ongoing preparation for the delivery of a Community Bus Service
	<ul style="list-style-type: none"> Work experience at the mine 		
Environment			
Health	<ul style="list-style-type: none"> Primary Health Care - empower people to take more control of their health 	→	<ul style="list-style-type: none"> Health Outreach Trailer is a key mechanism for promoting and delivering health care in the region

Legend:

- ✓ Delivered
- X Not progressed
- Work continuing

Appendix 1: All Submissions July 2020 - June 2021

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2021	Summary
Back Roads Bush Tracks	MAWA	Health	\$19,000	Executed	Weekend and holiday bike riding program for youth in the community.
Women's Legal Representation and Education: Borrooloola	KWILS	Social Community and Development	\$35,880	Executed	Face to face legal assistance provided to women in Borrooloola.
Robinson River Workshop Program	Mungoorbada Aboriginal Corporation	Enterprise and Job Creation	\$227,000	Did not proceed	Funding for a qualified mechanic and for two apprentice to service the growing plant and equipment at MAC.
Borrooloola Thunders AFL	Borrooloola Football and Sporting Club Inc.	Health	\$136,290	Executed	Establishment and ongoing development of Borrooloola Thunders AFL team.
Health Outreach Trailer	Borrooloola Primary Health Care Centre	Health	\$26,913.72	Executed	Outreach trailer for health clinics to transport equipment and provide health care services to communities.
Early Years Playground	Robinson River School	Education	\$31,990.95	Awaiting full application	Build an age appropriate playground for the young children at the school
JMF Competition Matches	Moriarty Foundation	Health	\$20,000	Executed	Fortnightly youth football competition for Robinson River and Borrooloola.
Bridge to the Future	St Phillip's College	Education	\$9,971.5	Not supported (ineligible)	Funding to purchase devices for boarders from the Borrooloola region
The Northern Institute, Charles Darwin University	Mapping Yanyuwa Sea Country	Environment	\$283,861	Not supported	Undertake comprehensive habitat mapping of Yanyuwa Sea Country.
Remote Laundries Project	Aboriginal Investment Group	Social and Community Development	\$536,937.28	Decision deferred	Purchase Remote Laundries Project capital infrastructure and operational costs for three years
Barni-Wardimantha Awara (Don't Spoil the Country)	Mabunji Aboriginal Resource Indigenous	Environment	\$106,200	Awaiting Full Application	Proposal for long term tourism activities, including turtle camp and tourism training for local Yanyuwa people

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2021	Summary
	Corporation and Dr Stephen Johnson				
Barge Contribution	Mabunji Li-Anthawittiyarra Sea Ranger Unit	Environment	\$80,000	Awaiting Full Application	Contribution to a new 11.7m landing barge
Music Program	Artback NT	Education	\$109,680	Executed	Establish a music program in Borroloola to complement existing Remote Arts and Culture Program
Wunala Creche	Mabunji Aboriginal Resource Indigenous Corporation	Education	\$12,000	Executed	Provide new learning environments for the pre schoolers and toddlers at the Creche
JMF Scholarships	Moriarty Foundation	Education	\$179,000	Executed	Extension of scholarship program for the three participants until the end of year 12
Jakarta wuka (Too many stories): narratives of rock art from Yanyuwa Country in northern Australia's Gulf of Carpentaria	Flinders University	Culture and Art	\$15,000	Approved - Not Executed	Contribute to the publication costs of a full colour book
Power Safety Works	Jarrdimba Bayamku (Strengthen the Children) Aboriginal Corporation	Education	\$25,640	Approved - Not Executed	Undertake upgrades and infrastructure works at Seven Emu Station to ensure safety for program participants
Two Way Learning	Borroloola School	Education	\$25,000	Approved - Not Executed	Seeking funding to help establish the Family Fun Days and Art Activities to be hosted by the school each term.
School Breakfast Program	Borroloola School	Education	\$90,000	Decision deferred	Seeking ongoing support of school breakfast program to provide breakfast for the school kids.
Waralungku Arts - Coffee Table Book	Mabunji Aboriginal Resource	Culture and Art	\$50,000	EOI awaiting Full Application	A Coffee Table Book promoting the work of the Waralungku Arts Centre.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2021	Summary
	Indigenous Corporation				
Robinson River Community Training, Meeting and Conference Facility	Mungoorbada Aboriginal Corporation	Enterprise and Job Creation	\$140,000	Executed	Upgrades to facilities to cater for online learning and community meetings
Sensory Learning Experience	Moulden Park Primary School	Education	\$10,000	Not supported (ineligible location)	Creation of a sensory pathway, using an Indigenous artist, that will provide students with sensory input while on breaks from the classroom.
Suicide Prevention and Postvention	Thirrili Ltd	Social and Community Development	\$409,025	Not supported	Support the community in identifying strategies relating to suicide prevention/postvention
BMX Bikes Robinson River	Mungoorbada Aboriginal Corporation	Health	\$15,080	Executed	The purchase of 20 BMX bikes for the Robinson River and the school's sports and recreation program
Deadly Cutz	MAWA	Education	\$4,232	Approved - Not Executed	School holiday program providing hair cuts and mentoring
Hard Wired	MAWA	Social and Community Development	\$10,000	Approved - Not Executed	Upgrades to telecommunication facilities to enable online access
Let's be Seated	MAWA	Enterprise and Job Creation	\$5,000	Approved - Not Executed	Furniture for the MAWA office

Appendix 2: Grants - CBT Led Developments July 2020 - June 2021

Project or Program	Focus area	Value (ex GST)	Status at 30 June 2021	Description
School Bursary Funding	Education	\$316,800 (estimate)	In progress	Provide funding to support high school students in Borroloola, Robinson River, Outstations and Town Camps in the purchase of essential IT equipment (computers, laptops, tablets and accompanying supplies) for school.
Borroloola Land Developments	Enterprise and Job Creation	TBA	In progress	Investigating options for a land development opportunity in Borroloola.
Borroloola Housing Development	Social and Community Development	TBA	On hold	Investigating land investment opportunities to develop local worker housing in Borroloola.
Design and Development Pro Bono Services	Social and Community Development	\$0	Complete	Suppliers for pro bono design and development services have been identified.
Youth Scoping Service	Social Community and Development	\$29,985.00	In progress	The project has been awarded and is in progress. The scoping study will identify opportunities to inform planning, design and delivery of a youth service in Borroloola.
Community Bus Service	Social Community and Development	\$225,000.00	Tender awarded not executed	Funding for an external service provider to run a community bus service in the Borroloola region.
CBT Bus	Social Community and Development	\$0	In progress	Transfer of bus to the Borroloola Football and Sporting Club Inc.
Copyright Clearance Officer	Enterprise and Job Creation	\$5,320	On hold	Trial a Copyright Clearance Officer position to ensure past CBT-supported publications are suitable for broad distribution
BMX Track	Social Community and Development	\$95,000	On hold	Progress the development of a BMX Track in Borroloola
Teleconference Hubs	Social and Community Development	\$47,332	In progress	CBT purchased and installed three remote video conferencing hubs in Borroloola and Robinson River to facilitate remote collaboration
Borroloola Signage Strategy	Social and Community Development	TBA	In progress	Development of town signage using the Four Clans Artwork
Total				\$ 719,437 (note: not all projects have been costed)

Appendix 3: Three Year Plan Aspirations Summary

Legend:

GREEN HIGHLIGHT

a project meeting this aspiration is being/has been delivered

YELLOW HIGHLIGHT

a project meeting this aspiration is progressing/planned

NO HIGHLIGHT

Not yet progressed

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
ASPIRATIONS					
<p>CBT Directors</p> <ul style="list-style-type: none"> Improving cultural awareness of non-locals Young men's groups and business Make sure the Malandarri festival becomes even more successful Culture camps for young people Improve the Borroloola Art Centre <p>Key Stakeholders</p> <ul style="list-style-type: none"> Annual cultural arts event: Malandarri Festival NT Film festival at Arts Centre Monthly Community Arts Market Workshops with traditional and contemporary foods 	<p>CBT Directors</p> <ul style="list-style-type: none"> A Men's space - Rehabilitation space for men Youth Program Improved local safety <p>Key Stakeholders</p> <ul style="list-style-type: none"> Men's Space Youth service and activities Sport and recreation coordinator Show and rodeo Streetlights in the camps Skate/BMX facility Fix big potholes on the road in camps After hours transport Animal-based activities for young people Community rodeo workshop 16-18-year age group need better representation 	<p>CBT Directors</p> <ul style="list-style-type: none"> The CBT supports the directives of the School Education Committee Strengthen pathways Health and hygiene (e.g. get the "Healthy Houses' back) Support apprentices Support our young people <p>Key Stakeholders</p> <ul style="list-style-type: none"> Funding for science, technology, engineering and mathematics Educational activities on country, e.g. culture camps Aboriginal language teaching - not funded by NT Govt. Connect education to jobs in the region 	<p>CBT Directors</p> <ul style="list-style-type: none"> New positions for apprentices at MRM Increase diversity targets at MRM Tourism Enterprise creation Scholarships <p>Key Stakeholders</p> <ul style="list-style-type: none"> Train local young people to work on building new houses in Borroloola A Business Hub through Mabunji Cattleman's workshop at Robinson River A bus service to transport workers to McArthur River Mine Financial support for small businesses <p>Young People</p> <ul style="list-style-type: none"> Work experience with the mine - lots of 	<p>CBT Directors</p> <ul style="list-style-type: none"> Fix Bridge over McArthur River Need more bins in the community Tree planting in Borroloola Carbon farming Weed management <p>Key Stakeholders</p> <ul style="list-style-type: none"> Junior sea rangers Stabilise erosion at Black Rock - Important area for families to meet Plant for medicine and food - to keep them healthy for next and future generations Our Special places and sacred sites - sacred sites remain sacred and Macassan sites remain intact and stories shared 	<p>CBT Directors</p> <ul style="list-style-type: none"> Support local health outcomes Dispensary Early intervention Early detection Men's health program Community Liaison Officer <p>Key Stakeholders</p> <ul style="list-style-type: none"> Dialysis Men's health Health services outreach to remote and hard-to-reach communities Primary health care - empower people to take more control of their health Health education and awareness raising Mental health support Youth services with a focus on young people's health

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> • Culture camps for young people • Language centre • Aboriginal language teaching • NAIDOC Week activities • The 'Journey' – a week-long walk to learn about stories and culture • Art skills training opportunities to generate income streams for remote artists • Production and event training • Cultural tourism opportunities: dancing and damper, art centre development and bush medicine and tucker activities • Employment and professional development opportunities for Borrooloola Arts Manager and Project Officer <p>Borrooloola School staff</p> <ul style="list-style-type: none"> • More community workshops <p>Young People</p> <ul style="list-style-type: none"> • An outdoor cinema, affiliated with the school 	<ul style="list-style-type: none"> • Juvenile diversion activities • Community bus service • Short-term accommodation for men returning from prison <p>Young People</p> <ul style="list-style-type: none"> • Water park • Fitness Gym • AFL competition • Skate or BMX track • Mountain bike track • Recreation Centre • Waterpark • A club for young adults <p>Borrooloola School staff</p> <ul style="list-style-type: none"> • Multiuse community hub • Family picnic area/BBQ • Mountain bike and a town loop track <p>Robinson River</p> <ul style="list-style-type: none"> • Women's group and men's group. • Culture camps for boys and girls separately • Bus service to Borrooloola • Community Playground (with waterplay) • More trees (mangoes and tamarind) • New night patrol car • A local radio station 	<ul style="list-style-type: none"> • Deadly Treadlies – bike repair workshop – could train kids to repair bikes and make a business out of it. • Workshop space so young people can learn a trade, e.g. carpentry, cabinet maker • Focus on getting more young people into school • Provide excursions to the city to show what you can achieve • Have a school formal to give young people something to aim for <p>Young People</p> <ul style="list-style-type: none"> • Vocational workshops in hairdressing, hospitality, music, singing, dancing and make up, nails and beauty. • Bicycle repair workshop <p>Borrooloola School staff</p> <ul style="list-style-type: none"> • Families as First Teachers (FaFT) and preschool 4WD bus • Books in Home for FaFT <p>Robinson River</p> <ul style="list-style-type: none"> • Irrigation for the farm/bush tucker garden 	<p>young people want to work at the mine</p> <ul style="list-style-type: none"> • A community job expo at the high school • Training opportunities <p>Robinson River</p> <ul style="list-style-type: none"> • Traineeships at the mine • A Nursery • Tourism 	<ul style="list-style-type: none"> • Dugong, turtle and other marine animals, and water beef – safe environment for water beef and healthy populations into the future • Waterholes, estuaries and wetlands on Yanyuwa Country are in a healthy condition by 2030 • Establishment of Marranbala Land and Sea Management Aboriginal Corporation <p>Borrooloola School staff</p> <ul style="list-style-type: none"> • Bush Medicine tree/shrubs garden at school • Permanent bins/recycling bins on outstations – Wandangula, Millie, Devil's Springs • Community veggie garden • Plant more trees along Robinson Rd/Borrooloola turnoff • Families as First Teachers (FaFT) school garden beds 	<ul style="list-style-type: none"> • Drug and alcohol awareness and training <p>Borrooloola School staff</p> <ul style="list-style-type: none"> • Shade structure over preschool play area

Culture and Art	Social & Community Development	Education	Enterprise & Job Creation	Environment	Health
<ul style="list-style-type: none"> • Performance space • New arts centre • Indigenous Hip Hop Projects • Mural painted at proposed skate park 	<ul style="list-style-type: none"> • A safe house • Gym upgrades • Basketball court upgrades 	<ul style="list-style-type: none"> • A greenhouse • A Hip-Hop program • Trees replanted after the cyclone • A language centre • School holiday programs • An AFL team • Toys and educational material at creche • A full-time Family First (FAF) Teacher • School excursions to McArthur River Mine • Welding course for school leavers 			

