



College of
Education
Department of Educational Studies in Psychology,
Research Methodology, and Counseling

January 12, 2020

Mike Morath
Commissioner of Education
Texas Education Agency
1701 N. Congress Avenue
Austin, TX 78701

Dear Commissioner Morath,

I am very pleased to support the important work of Dr. Nathan Balasubramanian, especially his recent application to establish a 7Cs Academy in San Antonio.

Dr. Balasubramanian is a powerful force for the development of character in young people. I am impressed by his energy and determination to seek current knowledge from leading academics and practitioners in the field of moral and character education, and I applaud his efforts to target children in areas of particular need.

I have enjoyed many discussions with Dr. Balasubramanian over past months, by telephone and in person, about the 7Cs philosophy as the foundation for the school. In addition to this great philosophy, Dr. Balasubramanian has a rare combination of practical school leadership experience and character education knowledge. This ideally positions him to make great strides in cultivating character in children through the 7Cs Academy.

As Director of the Center for the Study of Ethical Development and as Associate Professor of Character Education (including Principal Investigator for a \$2.5m project: Leadership for Character in Schools in Alabama), I am privileged to know Dr. Balasubramanian and look forward to collaborating with him on this and other projects in the foreseeable future.

I fully support this application to establish a 7Cs Academy in San Antonio.

Yours sincerely,

Associate Professor David Ian Walker (diwalker@ua.edu)

Director Center for the Study of Ethical Development

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